

Marion County Hospital District

Board of Trustees Meeting Minutes

October 25, 2021

Rich Bianculli, Chairman

Call to Order

Rich Bianculli called the October 25th, 2021 regular meeting of the Marion County Hospital District Board of Trustees to order with a quorum present at 5:00 P.M.

Roll Call

Upon roll call the following Board Members were present in office: Rich Bianculli, Teresa Stephens, Ram Vasudevan, Randy Klein

Board Members /Others Present on Web/Phone

David Cope

Board Members Absent

Sam McConnell, Ken Marino

Others Present in Office

Curt Bromund, Joe Hanratty, Debra Velez, Jessica Cole, Dolly Dockham, Danielle Johnson, Mike Harris, Crippen & Co., Matt Cretul, Kathy Bryant, Lauren Deiorio, Robert Batsel, Brandi Cooney, Jim Henningsen, Gabe Bullero

Public Comment (3 Minutes)

None

ADOPTION OF PREVIOUS MINUTES

Minutes – MRHS and MCHD September 27 and October 19, 2021 - A Motion was made by Teresa Stephens, seconded by Ram Vasudevan to adopt the previous MRHS and MCHD board minutes of September 27th, 2021 and the MCHD committee minutes of October 19th, 2021 as presented. With no further discussion and no objections, the Motion passed unanimously.

Speakers

Community Foundation - Executive Director, Lauren Deiorio came to present to the Trustees on their continued objectives and parternships.

- i) Process Objective #1:** Continue partnership with Rollins College's Edyth Bush Institute for Philanthropy to offer affordable professional development opportunities to Marion County nonprofits, including Marion County's health-related nonprofits, to increase their capacity to serve the community. Roll out professional development mini sessions that offer information and resources that participants can use immediately to strengthen their organizations' sustainability and capacity.

Measurable Impact Objectives Delivered – coordinated with Rollins College for various workshop trainings that 79 distinct nonprofit representatives attended and rolled out separate Brown Bag Basics mini sessions on sustainability and capacity-building with 38 distinct nonprofit representatives in attendance. Both types of trainings were specifically attended by

33 local nonprofits, either primarily health-related or with health-related programming, which carry out their activities in different capacities in order make our community both physically, nutritionally, and mentally stronger.

- ii) Process Objective #2:** Continue partnerships with Marion County Hospital District and our other Founding Partners (Marion County, AdventHealth, and the City of Ocala) to quickly respond to new and urgent needs in the community as they arise.

Measurable Impact Objectives Delivered – provided reporting and other technical assistance to AdventHealth and City of Ocala Community Paramedicine program staff, participated in local food scarcity workgroups with MCHD, City, County, United Way, and other nonprofits, collected six months of time-sensitive information on the Purdue opioid settlement, and assisted 33 distinct nonprofits with governance guidance, fundraising strategy, and necessary next steps to meet urgent needs. About 77% of those nonprofits assisted in the last two quarters assisted by our new grant services team have health-related programs in fact.

- iii) Process Objective #3:** Continue work with Critical Services Group to address critical health and human services issues (for example, addiction, mental/behavioral health, homelessness, health disparities) to eliminate duplication of services, adopt best practices, and plan for long-term sustainability of services; support nonprofits as they move towards strategic and sustainable services.

Measurable Impact Objectives Delivered – convened Critical Services workgroup and completed the nonprofit evaluation checklist to reduce duplication of services/funding, coordinated resolutions with both the City and the County, offered different major stakeholder opportunities with both the mayor and congressional representation for site visits at Beacon Point, and completed professionalized in-depth strategic planning consultative services for select nonprofits.

- iv) Process Objective #4:** Continue to develop earned income strategies (for example, Grant Services, grants management, training and development opportunities) aligned with mission; help nonprofits secure non-Hospital District funding for projects in Hospital District focus areas; long-term, transform relationship with Hospital District from grantor/grantee to partnership based on shared goals.

Measurable Impact Objectives Delivered – administered \$4.2M in federal CARES dollars to 70 nonprofits, organized Give4Marion annual drive that brought in over \$532,000 for 75 nonprofits, coordinated the effort to secure \$600,000 in new federal ARPA from the City for further COVID19 nonprofit relief, conducted advanced research on new grants directing nonprofits towards non-MCHD funding opportunities, and assisted with various grant applications to diversify funding resources. Additionally, we identified grants from Robert Wood Johnson Foundation, CDC, Blue Cross/Blue Shield of Florida, and USDA for MCHD staff consideration of MCHD projects.

FY 21-22 Progress - They are underway with coordinating the new \$25,000 mini-grants for 10 select nonprofit projects in strategic accordance with MCHD goal areas. We are also forging ahead on expanding successful activities, new trainings, and innovative strategies from last fiscal year. Given the challenges of unanticipated variants and upticks of a lingering pandemic that has continued to take the wind out of many nonprofits' sails, ability to fundraise, make up for lost revenue, and relatedly serve a heightened number of clients, our organization remains a stable mainstay of support.

Muns Fund – As a result of the wind down of MRHS/MRMC, the Community Foundation of Ocala/Marion County has been assisting with the administration of the scholarships since 2016, and has indicated a willingness to continue doing so. Regions as trustee has elected for future distributions to be made directly to the Community Foundation of Ocala/Marion County. So far 244K has gone to over 70 students with new applications opening in December 2021.

MRHS Annuitants – There are 11 MRHS Annuitants left and there are now procedures in place to handle the account after the annuitant's death.

Paul Lux Scholarship – This scholarship has now been established at the HR department at Advent and a Respiratory Therapist will be the first recipient of this scholarship.

**Investment Committee Report
New Business
Renasant Summary and Investors Report**

Teresa opened the Investment Committee.

Teresa stated that the Renasant Summary and Investors Report are attached and were reviewed at the committee meeting.

Park Place Capital - Renasant is in the process of making the conversion of their business to Park Place Capital. With that comes the need to update their contract to the new company and provide all the required disclosures. There are no changes to their current cost structure and they are submitting their new contract for review and approval by the board.

A Motion was made by Rich Bianculli to accept the Park Place Capital Agreement as presented, it was seconded by Ram Vasudevan. With no further discussion and no objections, the Motion passed unanimously.

Morgan Stanley/Graystone Consulting Agreement - The revised investor agreement by Graystone has been reviewed and approved by District counsel and is being presented to the board for approval.

A Motion was made by Rich Bianculli to accept the Morgan Stanley/Graystone Agreement as presented, it was seconded by Ram Vasudevan. With no further discussion and no objections, the Motion passed unanimously.

Old Business

None

A Motion was made by Randy Klein to accept the Investment Report, it was seconded by Ram Vasudevan. With no further discussion and no objections, the Motion passed unanimously.

With no further business, Teresa closed the Investment Committee Report.

FINANCE COMMITTEE REPORT – CRIPPEN & CO.

Crippen Opened the Finance Committee Report.

MRHS/MCHD September 2021 Financials

MRHS Financials - Crippen and Co. presented the financials for September, stating that the financials had no anomalies. MRHS is being fully liquidated to the District, which was completed 10/1/2021. The financials will be audited in November 2021.

A **Motion** was made by Rich Bianculli to approve the final MRHS financials, seconded by Teresa Stephens. With no further discussion or objections the **Motion** passed unanimously.

MCHD Financials - Crippen & Co. also presented the MCHD financials stating the financials had no anomalies. A **Motion** was made by Teresa Stephens to approve the MCHD financials, seconded by Randy Klein. With no further discussion or objections the **Motion** passed unanimously.

Crippen & Co. also mentioned that the CF previous MOU with the 7.5M remaining in the reserve budget needs to be transferred for the commitment Phases. Phase 1 – 1.237 in next 30 days, Phase II 2.2M and Phase III 1.7M, with the balance of \$1.56M released from reserved funds to be used for future projects. A **Motion** was made by Rich Bianculli to approve transferring the reserve funds as presented and to move \$1.56M back to the main budget to be used at a later date, it was seconded by Teresa Stephens, with no further discussions and no objections the **Motion** passed unanimously. After some discussion this **Motion** was withdrawn.

CF Nursing Renovation Restated Phase I and I Memos of Understanding (MOU's).

Phase I – Gym Renovation – This MOU terminates any previous approved MOU's. After some discussion Randy Klein made a Motion to approve that the District shall tender \$1,424,251,000 in funding to CF to renovate the 24,000 sq ft gymnasium to accommodate their Respiratory Care, Cardio Technology, Sonography and Surgical Technology programs BUT only with the following revision to be made by legal counsel in Paragraph 4. "Upon legislative appropriation of funds for this project, CF shall provide notice to the District by delivery of an invoice. The District's matching funds shall be due within 30 days of receipt of such invoice. Notwithstanding the foregoing, it is acknowledged that the District's contribution represents the "last money in" on such projects and shall be contributed to complete the project AFTER all other necessary funds are appropriated by the Florida Legislature and tendered from the Marion County Board of County Commissioners". Also, in the event of non-use of funds all funds will be returned to the District. The Motion was seconded by Teresa Stephens. The Motion passed with 3 in favor and one opposed. Ram Vasudevan was opposed to the verbiage being changed and not having a revised document to approve first.

Phase II – Health and Science Building – This MOU will be effective until July 1, 2023, and part of the fiscal year budget 2022-2023. After some discussion Randy Klein made a Motion to approve that the District shall tender \$2,320,000 in funding to CF for construction of the Health Science Center to expand the Nursing Program BUT only with the following revision to be made in Paragraph 4. "Upon legislative appropriation of funds for this project, CF shall provide notice to the District by delivery of an invoice. The District's matching funds shall be due within 30 days of receipt of such invoice. Notwithstanding the foregoing, it is acknowledged that the District's contribution represents the "last money in" on such projects and shall be contributed to complete the project AFTER all other necessary funds are appropriated by the Florida Legislature and tendered from the Marion County Board of County Commissioners". Also, in the event of non-use of funds all funds will be returned to the District. The Motion was seconded by Teresa Stephens. The Motion passed unanimously. This Phase hopes to be funded in 2022.

CF Hampton Center Funding Budget Amendment – 2020-2021 and 2021-2022 budgets amendments proposal: \$800,000 CF Hampton Center renovation grant expenditure approved in the 2020-2021 budget will not be expended in 2020-2021 due to timing from State. Request amendment to remove this from the 2020-2021 budget to and to add it to the 2021-2022 budget. Crippen is requesting approval to amend previous budget for 2020-21 for \$800,000 to CF and to add it to the 2021-2022 budget. A Motion was made by Ram Vasudevan to approve amending the previous budget for 2020-2021 \$800,000 to CF and to add it to the 2021-2022 budget, it was seconded by Teresa Stephens. The Motion was passed unanimously.

Budget Amendment for Beacon Point – Budget expenditures for 2020-2021 budget at Beacon Point were set to 175K. For the Fiscal year 2020-2021 just over 79K was spent which leaves a balance of ~ 95K which is being

requested to transfer over to the new 2021-2022 budget. A Motion was made by Rich Bianculli to approve the transfer of the remaining funds as presented, it was seconded by Teresa Stephens. With no further discussion and no objections and the Motion passed unanimously.

Crippen will present an updated budget with all the changes at the next committee meeting.

Old Business
None

With no further business, Crippen Closed the Finance Committee Report.

Strategic Initiatives Committee Report
Curt Bromund Opened the Strategic Initiatives Committee Report
New Business

Business Associate Agreements – Business Associate Agreements are needed for LifeStream, Park Place, SMA and Heart of Florida - The business associate contract is the most well-known of the agreements and contracts identified in HIPAA. It is required by the privacy rule for use between covered entities and business associates, some of whom may be other covered entities. A business associate is an individual or organization that performs a function involving use or disclosure of individually identifiable health information for a covered entity or OHCA. One covered entity may be a business associate of another covered entity if it performs such services for the other covered entity. The covered entity or OHCA requesting the services must have a contract with the business associate to establish the permitted and required uses and disclosures of individually identifiable health information by the business associate. The agreements have been reviewed by legal counsel.

After some discussion Randy Klein made a Motion to approve the Beacon Point Business Associate Agreements as Presented, seconded by Teresa Stephens. With no further discussion and no objections the Motion passed unanimously.

Heart of Florida Lease -HOF will provide Outpatient Medication Management with Pharmacy services and Primary Care for the Beacon Point campus and related services to Marion County Residences with a financial need for free services (Medicaid eligible, without private insurance, underinsured, or below 150% of the federal poverty level). Lease will be effective November 1, 2021 through September 30, 2022. Landlord and Tenant shall within the first thirty days of the term of this lease enter into a Grant Funding Agreement in which MCHD will agree with Tenant to provide funding of the Tenants operations at the Beacon Point Campus. The Grant Funding Agreement will limit the obligation of MCHD to availability of funds appropriated in a current fiscal period. The current fiscal period ends September 30, 2022 and the Grant Agreement will end September 30, 2022 but is subject to renewal subject to availability of funds. The lease has been reviewed by legal counsel. Randy Klein recused himself from the vote.

After some discussion Ram Vasudevan made a Motion to approve the Beacon Point Heart of Florida Pharmacy Lease as presented, seconded by Teresa Stephens. With no further discussion and no objections the Motion passed unanimously.

Parking Lot – Curt spoke with the City of Ocala and staff from Beacon will be able to utilize parking at the old Fire Station. More information will be obtained from Civil Engineers about parking at Beacon Point to be discussed at a later meeting.

FANS Update – FANS programs is working on full integration of FANS at all public schools. As of 9/30/21, a total of 242.12 pounds of produce was grown in FANS programs and either distributed into cafeterias, sent home with students, or provided to social services agencies. All of the new elementary schools have received their new Learning Landscapes and they are prepped and ready to be planted in next semester. Those new schools are Greenway Elementary, Ocala Springs Elementary, Legacy Elementary, Dr. NH Jones Elementary, and Sunrise Elementary. Two new middle school programs have had their hydroponic towers completed and are already growing a variety of crops – Dunnellon and Liberty Middle. FANS started programming at 3 new private schools- Capstone Academy, Graceway Academy and Destiny Leadership Academy. The new PE Program Specialist is mentoring PE teachers in school system to increase Moderate to Vigorous Activity with students and assessing equipment needs for new schools to the FANS program. All pre-data to calculate BMI from 23 schools has been collected and are being compiled. We will be analyzing last year's end of year information to this year this quarter.

MCHD staff is working with Administration at Marion County Public Schools to create a consistent action plan for students with vaping disciplinary referrals that incorporates an intervention rather than a punitive approach. FANS is working with CIVCON the organization that took over for QuitDoc on policy change within the community on vaping/tobacco. As of 10/15/21, the Health Educator has been to 9 middle and high schools and has provided 5,225 unduplicated services to students on Vaping/Tobacco Cessation, which is approximately 30% of the goal of students been served. The vaping testimony video from the teacher at FHS has been a huge hit! It is being utilized by the Health Educator and throughout the school system. More videos are being planned for the remainder of the school year. The Health Educator is currently working with the TV Production Program at VHS to create Great American Smoke Out Videos to be ready to share next month. The Health Educator and FANS Director will continue to work with VHS TV Production to create videos on substance misuse and behavioral health. All FANS clubs are in full swing at this moment. This month it is School Choice Fitness Challenge where each school club creates a fitness challenge on their campus. For example, NMHS is doing Jump Rope challenges every week during lunches and VHS is hosting a kickball tournament with staff and students.

FANS/AMP MCHD staff is working with Beacon Point Park Place clients on gardening and growing fresh fruits and vegetables. The staff at Beacon Point are utilizing plants grown in raised beds to feed clients. During the month of October, the following gardens are being replanted for Fall and health education resources are provided onsite:

Beacon Point

Mary Ann Cafaro Community Garden- Belleview

Greater New Hope Community Garden

West Ocala Community Garden

Belleview United Methodist Food Pantry

Transitions Life Center- A community Center for special needs adults

AMP Update – The AMP program is actively working with 27 employers at 87 locations. At initial engagement of a worksite, AMP staff conduct a survey with employees on lifestyle changes they want to make with their health and wellness. This survey allows the AMP program to tailor educational sessions on lifestyle changes based on the employee needs. AMP also works with the HR department or insurance company of employer to continue development the employer's wellness program. AMP conducted educational trainings at 4 sites this month (iServ, Winco, HDG Hotels, and OPD). AMP added 3 new sites this month (His House for Her, Destiny Leadership Academy and Globalwide Realty). Step Challenges are events that are created for workplaces utilizing the AMP Application. Employees join teams on the AMP application. The individual teams compete against each other for quarterly prizes and rewards. This motivates individuals to continue past the challenge using the application and to make lifestyle changes. Completed step challenges at the following sites:

- Ocala Police Department (6 teams)
- Career Source (4 teams)
- SDA Church in Belleview
- HDG Hotels

Started new quarterly step challenges at the following sites:

- Beacon Point (Lifestream, SMA, Park Place, Nurse-Family Partnership)
- Faithfully Guided
- City of Belleview

Marion County Public Schools currently has 56 teams participating in their annual step challenge that takes place in October. AMP increases awareness, fosters healthy behaviors, and encourages physical activity through health education messaging and community health education. AMP has worked with many providers throughout the community on a uniform message for diabetes prevention. We have also partnered with local farmers to provide fresh fruit and vegetables to program participants of the community health education programming. **DEEP (Diabetes Empowerment Education Program)**- AMP, in partnership with the Department of Health, hosted a six-week class at the Marion County Hospital District. **Eat Healthy, Be Active** - In this six-week program participants receive weekly nutrition and fitness education, fresh produce from a local farmer, and pre/post clinical screenings conducted by Advent. Jess has been meeting with Jeff Feller about doing population segmentations for various programs including the FANS vaping.

Rich would like to see more dashboard information on the programs and for Beacon Point. Staff is working with Jeff Feller, Well Florida Council, on data collection for all programs. Staff is also working with AMP App developer on a dashboard of data. Information will be presented at committee meeting in the future.

Community Home Project - Debra Velez and Jessica Cole provided an update on the Community Home Project. MCHD is continuing to look for locations for the project. Debra and Jessica spoke to Margarete Talbert-Irving, Chief Academic Officer for Marion County Public Schools, and Lauren Debick, Community Engagement Director, who are coordinating services for Howard Academy. Ms. Talbert-Irving advised that they are currently working on a timeline for completion of repairs and services to be offered onsite. MCHD will be presenting at a work session the Marion County School System about the Community Home Project and FANS in November 2021. There was also a discussion regarding the potential to provide services at Evergreen Elementary school location. A church reached out the MCHD about partnering with services in Marion Oaks as well as an individual who purchased a retail shop center. MCHD staff will continue to update the Board on progress with finding a location.

Old Business

None

With no further business, A Motion was made by Ram Vasudevan to accept the Strategic Initiatives Report, seconded by Teresa Stephens. With no further discussions and no objections the Motion passed unanimously.

Curt Closed the Strategic Initiatives Report.

OPERATIONS COMMITTEE REPORT-SAM MCCONNELL

In Sam McConnell absence Rich opened the Operations Committee.

NEW BUSINESS

LEGAL MATTERS/OTHER

Joe Hanratty

Legal Claims

Joe Hanratty reported that the District is down to 6 claims now.

Subcommittees - There was some previous discussions about having sub-committees under the Strategic Initiatives Committee, have one trustee in charge of the subcommittees that everyone on the sub-committees reports to, i.e. Mental/Substance Abuse, Dental, Diabetes, Obesity and Tobacco. Curt has suggested rather than sub-committees that District staff will provide continuous education to the trustees with rotational tours throughout our initiatives so they will be up to date and informed on everything the District is doing in real time rather than on paper.

Legal - Other

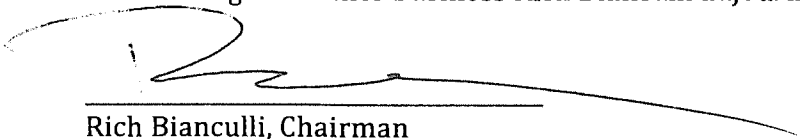
None

OLD BUSINESS

None

There being no further business Rich closed the Operations Committee.

There being no further business Rich Bianculli adjourned the meeting at 6:25 P.M.



Rich Bianculli, Chairman