



July 28, 2025
MCHD Board Minutes
Teresa Stephens, Chairman

Call to Order

The Marion County Hospital District Board of Trustees regular monthly meeting was called to order by Teresa Stephens on July 28, 2025, with a quorum present at 5:00 PM at 2547 E. Silver Springs Blvd. Ocala, FL.

5:00 PM Roll Call

Upon roll call the following Board Members were present in the office: Teresa Stephens, Ken Kirkpatrick, Rusty Branson, Loretha Tolbert – Rich, Mark Ortolani, Stephanie Harrell arrived at 5:10, Harvey Vandeven arrived at 5:26

Absent

None.

Other Present in Office

Curt Bromund, Debra Velez, Matt White, Kimberly Glancy, Mac Mackay, Brandon Richter, Brandi Glover, Jessica Cole, Jen Houser, Lauren Debick, Nathan Howes (via Zoom), Iffy Akwule Udochi (via Zoom), Jadon Milton (via Zoom), Bruce Akerman, Brian Creekbaum

Invocation

The meeting opened with invocation by Rusty Branson.

Public Comment (3 Minutes)

Brian Creekbaum provided comments on the Marion County Hospital District's performance reporting. He noted that the investment consultants' reports currently appear to date back only to 2022, despite performance data being available as far back as 2014. Mr. Creekbaum also expressed concern about potential survivorship bias in the reporting.

ADOPTION OF PREVIOUS MINUTES

MCHD June 30, 2025 Board Meeting minutes –Ken Kirkpatrick made a motion, seconded by Rusty Branson to adopt the previous MCHD board meeting minutes. With no further discussion or objections, the motion was unanimously approved.



New Business

Teresa Stephens welcomed newly appointed trustees, Loretha Tolbert-Rich and Dr. Mark Ortolani, Jr.

CEO Update – Curt Bromund delivered his CEO update as outlined in the board packet.

OPERATIONS REPORT

Rusty Branson opened the Operations Report.

New Business

Strategic Marketing Plan FY25-26 – Jen Houser and Lauren Debick of Creative Springs presented highlights of their work with the Marion County Hospital District over the past year and outlined goals for the upcoming year.

Proposed Employee Updated Benefits – Rusty Branson reviewed the proposed updates regarding employee benefits.

Harvey Vandeven made a motion, seconded by Loretha Tolbert-Rich to accept the proposed updated employee benefits. With no further discussion or objections, the motion was unanimously approved.

Balanced Scorecard – The Balanced Scorecard was included in the board packet for review.

DCF Appropriations Renewal Contract- Debra Velez discussed the DCF renewal contract, which was included in the board packet. She noted that legal counsel has reviewed and approved the contract.

Ken Kirkpatrick made a motion, seconded by Rusty Branson to approve the DCF Renewal Contract. With no further discussion or objections, the motion was unanimously approved.

Board Officer Selection – Rusty Branson opened the floor for the election of board chairs. The proposed board positions are as follows:

- **Board Chair: Teresa Stephens**
- **Vice Chair: Rusty Branson**
- **Secretary/Treasurer: Ken Kirkpatrick**



The recommendations were put to a vote, with Loretha Tolbert-Rich making the motion and Harvey Vandeven seconding. The board unanimously approved the board officer selections.

Legal:

Sale of Munroe Regional Homecare, LLC – Mac McKay provided an update, noting that since the June Board meeting, AdventHealth Ocala has confirmed a 90-day extension to the original 60-day notice period, allowing MCHD until November 2, 2025, to make its election under Section 7.10. The extension was granted in recognition of delays in due diligence and the ongoing exchange of information related to the proposed transaction. MCHD will continue to pursue the necessary documentation and will provide further updates and a recommendation to the Board as additional information becomes available.

Abrogation for Utility Easement – Mac McKay discussed the abrogation for a utility easement, stating that AdventHealth, as the lessee of Marion County Hospital District properties, is requesting Board approval to grant a perpetual, non-exclusive general utility easement to the City of Ocala. The easement pertains to MCHD-owned parcels located between SW 14th Street and SW 15th Street (Parcel ID Nos. 28574-007-01 and 28574-007-03) and is necessary to facilitate public utility infrastructure improvements. The easement will allow the City to install, operate, and maintain above-ground and underground utility systems, including water, sewer, stormwater, and electric lines, and to access the area for related construction and maintenance. This action requires MCHD's consent as the property owner.

Ken Kirkpatrick made a motion, seconded by Rusty Branson to approve the Abrogation for Utility Easement. With no further discussion or objections, the motion was unanimously approved.

Old Business

None.

INVESTMENT REPORT

Teresa Stephens opened the Investment Report.

New Business

Wilshire Investment Overview – Nathan Howes and Iffy Akwule Udoch (via Zoom) reviewed Wilshire's investment overview included in the agenda packet.



Dashboard Review – Nathan Howes (via Zoom) provided a review of the dashboard.

Old Business

None.

STRATEGIC INITIATIVES REPORT

Stephanie Harrell opened the Strategic Initiatives Report.

New Business

Harlow's Hands Life Jackets – Dr. Stephanie Harrell discussed a proposal from **Harlow's Hands** to install a life jacket station at Ray Wayside Park, with a total cost of \$5,317. The station will provide free life jackets to families and promote the "5 Layers of Protection" against drowning.

Rusty Branson made a motion, seconded by Dr. Mark Ortolani to approve the \$5,317 purchase of life jackets from trustee undesignated funds. With no further discussion or objections, the motion was unanimously approved.

Harvey Vandeven recused himself from the vote due to his familial relationship with Harlow's Helping Hands. He completed Form 8B to document the recusal.

SMA GME Student Housing Proposal – Dr. Stephanie Harrell discussed a proposal from SMA Healthcare. Marion County has a documented shortage of psychiatric professionals, with a Health Professional Shortage Area (HPSA) score indicating a shortfall of nearly 6 full-time equivalent (FTE) practitioners. In FY 2023–2024, the county had only 90.2 behavioral/mental health professionals per 100,000 population, significantly below the Florida state average of 142.7.

SMA Healthcare has received accreditation to launch a four-year Graduate Medical Education (GME) Psychiatry residency program across Marion and Volusia Counties. The program will ultimately include 40 residents, with 4–6 based in Marion County each year. All first-year residents will spend six months training and living in Marion County, with the long-term goal of retaining some locally to help reduce the psychiatric service gap. Rising housing costs have outpaced resident stipends, making affordable housing a barrier to program participation.

SMA Healthcare is requesting \$18,000 from the Marion County Hospital District (MCHD) to provide short-term housing assistance for six psychiatric residents in its new GME program during August and September 2025. SMA anticipates additional future support from the state.



Harvey Vandeven made a motion, seconded by Dr. Stephanie Harrell to approve the \$18,000 SMA GME Student Housing Proposal. With no further discussion or objections, the motion was unanimously approved.

Loretha Tolbert-Rich recused herself from the vote due to her being a voting member of the SMA Board of Directors. She completed Form 8B to document the recusal.

Quarterly Updates: AMP, FANS, CHP – Quarterly updates were provided in the board packet for review.

Old Business

None.

FINANCE REPORT

June 2025 Financials – Matt White reviewed the June 2025 financial statements, as presented in the board packet.

Loretha Tolbert – Rich made a motion, seconded by Dr. Stephanie Harrell, to approve the June 2025 financials. With no further discussion or objections, the motion was unanimously approved.

MRMC Regions Pension Account – Matt White provided an update on the MRMC Pension account, which currently holds approximately \$91,000. Although the plan has been formally terminated and PBGC obligations satisfied, the account has not yet been closed. According to Section 6.6 of the trust document, any remaining funds after plan termination may be returned to the plan sponsor. Staff is requesting Board approval to initiate the formal closure of the account and to request the remaining funds. This action is necessary to complete the wind-down process in compliance with applicable requirements and guidance from the compliance department.

Rusty Branson made a motion, seconded by Dr. Stephanie Harrell, to approve the liquidation of the MRMC Regions Pension Account. With no further discussion or objections, the motion was unanimously approved.

Old Business

None.

Open Discussion

None.

Teresa Stephens adjourned the meeting at 6:30 PM.