Marion County Hospital District
Board of Trustees Meeting

2547 E. Silver Springs Blvd., Ocala, FL 34470
Date: July 27, 2026
Time: 5:00 PM

Mission Statement

We are committed to improving health outcomes for all residents of Marion County by enhancing access to care, expanding local capacity, and advancing innovations in health resources, prevention, and treatment.

Vision Statement

A future where Marion County's expanded health system, innovative education, and community partnerships ensure that every resident has the resources, knowledge, and access to live not only longer lives, but healthier, more vibrant ones.

July 27, 2026
at 5:00 PM
Board of Trustees Meeting Agenda
Teresa Stephens, Chairman

1. **Call to Order, Roll Call, Agenda, and Invocation**

2. **Public Comments**
   If you wish to address the board regarding any of the items on the agenda, you may do so when the Chairman opens the floor to public comment. Public comments will be limited to 3 minutes per speaker.

3. **Approval of MCHD Previous Minutes**
   - June 29, 2026, Board Meeting..Pages 3-5

4. **New Business**
   - **CEO Update**...Page 6

   - **Investments**
     - Wilshire Overview...Pages 7-44
     - RFP 26-002: Alternative Investment Management Services—Needs Approval..........................Page 45

   - **Operations**
     - Board Officer Selection...Page 46
     - Marion County Domestic Violence and Sexual Assault Appropriation Funds---Needs Approval.....Page 47
     - Vice President of Performance and Quality —Needs Approval...Pages 48-50
     - Strategic Planning Session August 18th , 2026...Page 51

   - **Strategic Initiatives**
     - Beacon Point CDBG Funds for Roofs..Page 52
     - Quarterly Updates Quarter 3...Pages 53-57
       - AMP
       - FANS
       - CHP

   - **Finance**
     - June 2026 Financials —Needs Approval...Pages 58-70

5. **Old Business**
6. **Open Discussion**
7. **Adjournment**

June 29, 2026
MCHD Board Minutes
Teresa Stephens, Chairman

Call to Order

The Marion County Hospital District Board of Trustees regular monthly meeting was called to order by Teresa Stephens on June 29, 2026, with a quorum present at 5:00 PM at 2547 E. Silver Springs Blvd. Ocala, FL.

5:00 PM Roll Call

Upon roll call the following Board Members were present in the office: Teresa Stephens, Rusty Branson, Loretha Tolbert-Rich, Harvey Vandeven, Stephanie Harrell arrived at 5:05

Absent

Mark Ortolani, Ken Kirkpatrick

Other Present in Office

Debra Velez, Jessica Cole, Crystal Pfriender, Austin Markham, Kimberly Glancy, Kenneth Mackay, Brandon Richter, Bruce Ackerman, Nathan Howes (via Zoom) Jadon Milton (via Zoom)

Invocation

The meeting opened with invocation by Rusty Branson.

Public Comment (3 Minutes)

None.

ADOPTION OF PREVIOUS MINUTES

The MCHD May 18, 2026, Board Meeting Minutes were presented for approval. Harvey Vandeven made a motion, seconded by Loretha Tolbert -Rich, to adopt the previous minutes. With no further discussion or objections, the motion was unanimously approved.

New Business

CEO Update – Debra Velez delivered the CEO update in Curt Bromund's absence, as outlined in the board packet.

INVESTMENT REPORT

New Business

Teresa Stephens opened the Investment Report.

Wilshire Overview – Nathan Howes and Jadon Milton provided Wilshire's investment overview via Zoom.

RFP Update – Debra Velez reported that the RFP process continues to progress as scheduled. Proposals are due by July 10, 2026, after which submissions will be evaluated in accordance with the established review process.

Old Business
None.

OPERATIONS REPORT

Rusty Branson opened the Operations Report.

New Business

Board Officer Selection July 2026 – Rusty Branson reminded the Trustees that the selection of Board officers will take place during the July Board meeting.

Budget Process Review for Fiscal Year 26/27 – Rusty Branson reviewed the FY 2026–2027 budget timeline as outlined in the Board packet.

Trustee Reappointment – The Marion County Board of County Commissioners reappointed Harvey Vandeven and Rusty Branson to the Marion County Hospital District Board of Trustees. Both trustees were appointed to serve a second four-year term beginning June 30, 2026, and ending June 30, 2030.

Legal:
Premise Liability Lawsuit AdventHealth – Mac Mackay discussed a premises liability lawsuit naming the Marion County Hospital District as a defendant related to an alleged fall at 1307 South Pine Avenue on September 17, 2024. Counsel is preparing the district's response and will seek dismissal based on the lease agreement assigning responsibility for the premises to AdventHealth. The matter remains in the early stages of litigation, and updates will be provided as appropriate.

Old Business

None.

STRATEGIC INITIATIVES REPORT

Stephanie Harrell opened the Strategic Initiatives Report.

New Business

Beacon Point Long-Term Facility Sustainability Plan – Debra Velez discussed the facility assessment of the Beacon Point campus, which identified current facility conditions and future capital improvement needs. Trustee Harvey Vandeven has participated in discussions regarding the assessment findings and long-term planning.

The assessment identified several facility needs requiring ongoing investment. Staff is addressing immediate priorities and will continue evaluating long-term improvement strategies and capital funding needs for future Board discussion.

Old Business

None.

FINANCE REPORT

May 2026 Financials – Austin Markham reviewed the May 2026 financial statements, as presented in the board packet.
Rusty Branson made a motion, seconded by Harvey Vandeven to approve the May 2026 financials. With no further discussion or objections, the motion was unanimously approved.

Review of Commitments FY 26/27 – Provided in the board packet.

Old Business

None.

Open Discussion

None.

Teresa Stephens adjourned the meeting at 5:29 PM.

CEO Update to the Board

Marion County Hospital District

Collaborator of the Month: Estella Byrd Whitman Community Health Center

Who they are: A community health center in the heart of West Ocala, opened in 2018 and led by CEO Levonda Goodson. Founded by Carolyn Adams — who named the center for her grandmother — and Dr. Pamela Lewin, with the intent of serving the community the way a family member would.

What MCHD's support has done: Funded an additional provider and support staff, expanding capacity for patients facing economic hardship, lack of insurance, language barriers, or limited transportation. This allows EBWCHC to broaden preventative screenings and services previously out of reach for much of the community.

Services offered: Point-of-care testing and basic labs, chronic care management, physicals and wellness exams, health education, medication assistance, telehealth, and family medicine. Also provides in-patient and post-hospital care coordination and specialty referrals.

Access model: Accepts insurance, offers a sliding fee program, and provides same-day walk-in appointments — removing the logistical barriers that most often keep vulnerable residents from care.

Broader value: MCHD's partnership serves as a conduit, connecting EBWCHC with additional community partners and resources and strengthening the county's overall network of care (Community Home Project, behavioral health, addiction services).

New Funding Through Match

Two separate matching-fund opportunities are increasing the return on MCHD's investments into behavioral health, substance use disorders, primary care and dental services.

Heart of Florida Health Center — LIP/IGT Increase

- FY27 IGT number: **$516,041.25** (LIP match and contribution are typically 1:1)
- The increase is driven largely by improved front-end patient data capture (identifying more patients that qualify for charity care).
- **Methodology (per FACHC):** A uniform model applied to all CHCs using the most current Medicaid PPS and UDS reports. Charity care is the primary component — a center's share of statewide charity care determines its share of the $75M group IGT cap. Movement up or down follows changes in FQHC PPS rate, uninsured patients, and visits per patient relative to other centers.

SMA Healthcare — Proposed IGT Expansion

	FY2026 (Current)	FY2027 (Proposed)
MCHD IGT to ACHA	$1,000,000	$1,250,000
ACHA match (57.21%)	$1,336,995	$1,671,243
Total payment to SMA	**$2,336,995**	**$2,921,243**

Redirecting an additional $250,000 of already-committed District matching funds through this channel increases SMA funding by roughly **$334,248** — with **no additional funding required from MCHD.**

Timing is important to monitor:

- Letter of Agreement from ACHA typically distributed in September to MCHD
- **Signed agreement must be returned before October 1** to participate in the funding cycle
- ACHA requests payment from the District in May/June; distributes to SMA in July/August

Wilshire

Marion County Hospital District

Jun-2026

Q2 2026 Investment Report

Executive Performance Summary

Total Fund Performance

	Since Inception[1] (%)	3 Years (%)	1 Year (%)	YTD (%)
Total Fund	**11.29**	**10.08**	**10.73**	**4.88**
CPI + 4%	*7.08*	*6.89*	*7.46*	*4.74*
Policy Benchmark	*12.47*	*11.10*	*12.63*	*5.98*

Asset Class Performance

Composite	Since Inception (%)	3 Years (%)	1 Year (%)	YTD (%)
U.S. Equity	21.30	18.99	21.97	11.12
Non-U.S. Equity[1]	19.95	15.44	19.66	10.21
Private Equity	0.05	-0.43	3.19	1.13
Private Credit	5.02	-	6.20	2.16
Directional Marketable Alts.	2.98	-	2.68	-0.72
Fixed Income	4.57	4.36	3.60	0.58
Public Real Assets	10.96	-	17.58	11.90
Diversifying Marketable Alts.	6.22	-	7.72	3.60

Active Management Quartile Rank

Asset Class	3 Years	1 Year
U.S. Equity	3rd	3rd
Non-U.S. Equity[2]	-	3rd
Fixed Income	2nd	3rd
Public Real Assets	-	2nd

Total Fund Snapshot

	Expected Return[3] (%)	Annual Manager Fee[4] (%)	Liquidity Profile (Normal / Crisis)
Total Fund	**6.91**	**1.23**	**69% / 33%**
Cresset	-	1.37	-
Graystone	-	1.45	-

[1]Since Inception date is October 1, 2022, due to a lack of aggregated portfolio return data prior to Wilshire's engagement.

[2]There are no actively-managed Non-U.S. Equity strategies with three years of performance data.

[3]As of 6/30/2026

[4]As of 6/30/2025

Quarterly Market Review

JUNE 30, 2026

Market Commentary

U.S. Equity

The U.S. stock market was up 15.5% for the second quarter and up 23.0% for the past twelve months. Sector performance was mostly positive for the quarter, with only the energy sector producing a meaningful loss (-12.9%). The best performing sector was technology (+33.2%), which now comprises 35% of the U.S. market. Small caps outperformed large while growth stocks led value.

The transition from Jerome Powell to Kevin Warsh as U.S. Federal Reserve Chair could lead to a shift in policy emphasis. Powell regularly highlighted a data driven approach, balancing inflation and employment, while relying on forward guidance and gradual rate adjustments. Warsh is expected to adopt a more proactive stance on inflation control. He is skeptical of forward guidance, instead favoring earlier intervention and structural reforms such as reducing the Fed's balance sheet. He has also emphasized looking beyond standard inflation measures, encouraging consideration of what are called "trimmed averages" that are designed to remove effects of one-time changes in price. Investor expectations for interest rates have also shifted. Earlier in the year, markets anticipated cuts in the overnight rate, while more recent signals point to expectations of rates near 4.00%.

Non-U.S. Equity

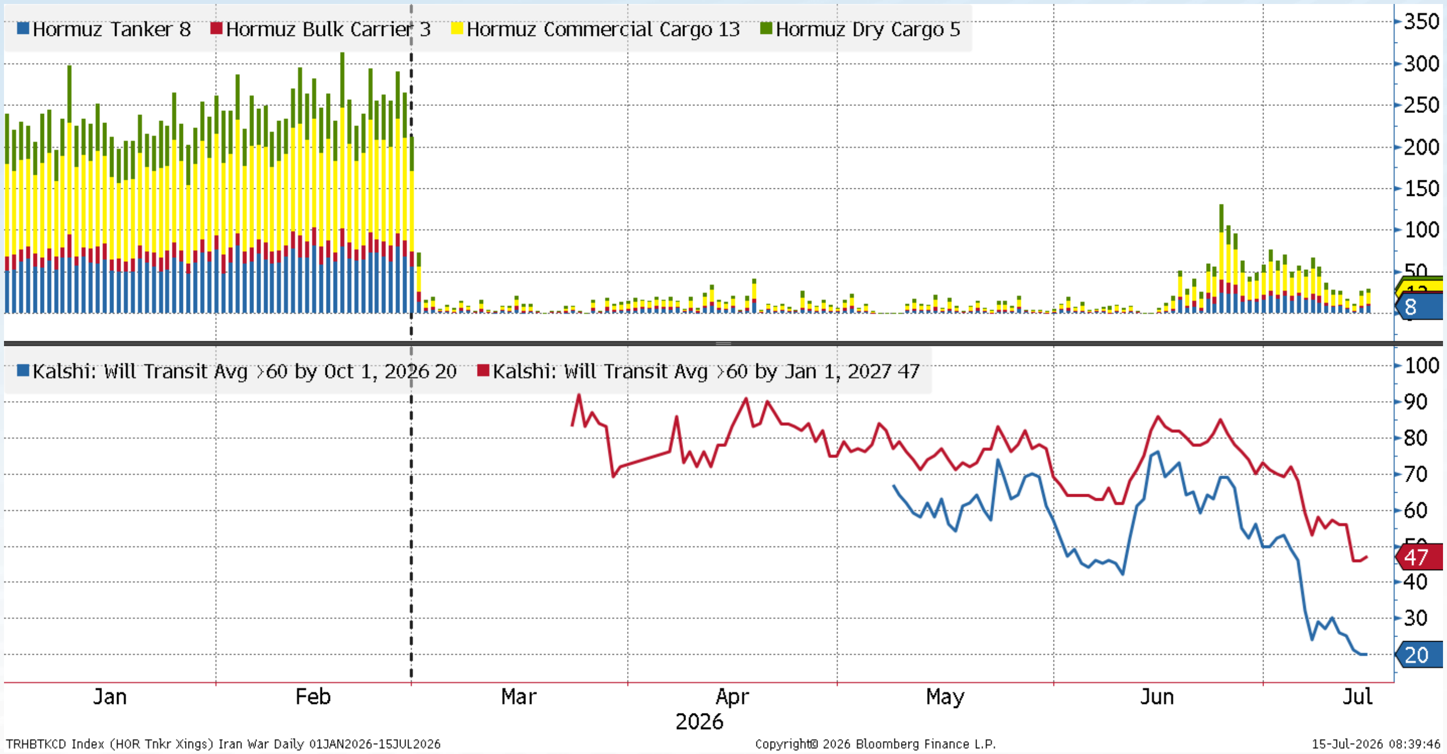
England's GDP growth was supported by a strong first quarter, easing inflation and improving real incomes. However, business confidence weakened amid geopolitical uncertainty and softer survey data. Germany's economy continued its slow recovery after several years of stagnation. Public spending and infrastructure investment provided support although manufacturing remains weak. China's economy showed comparatively stronger momentum during the quarter as growth was supported by exports, industrial production, technology investment and policy stimulus. However, domestic demand remained uneven, with retail spending and the property sector relatively weak.

Fixed Income

The U.S. Treasury yield curve was up across the maturity spectrum with the 10-year Treasury yield up 15 basis points to 4.47%. Credit spreads were down as high-yield bond spreads decreased by 47 basis points, finishing the quarter at 2.70%. The FOMC left their overnight rate unchanged, targeting a range of 3.50% to 3.75%. The Fed "dot plot" is messaging that the expectation is for a possible increase in rates of no more than 0.25% in 2026.

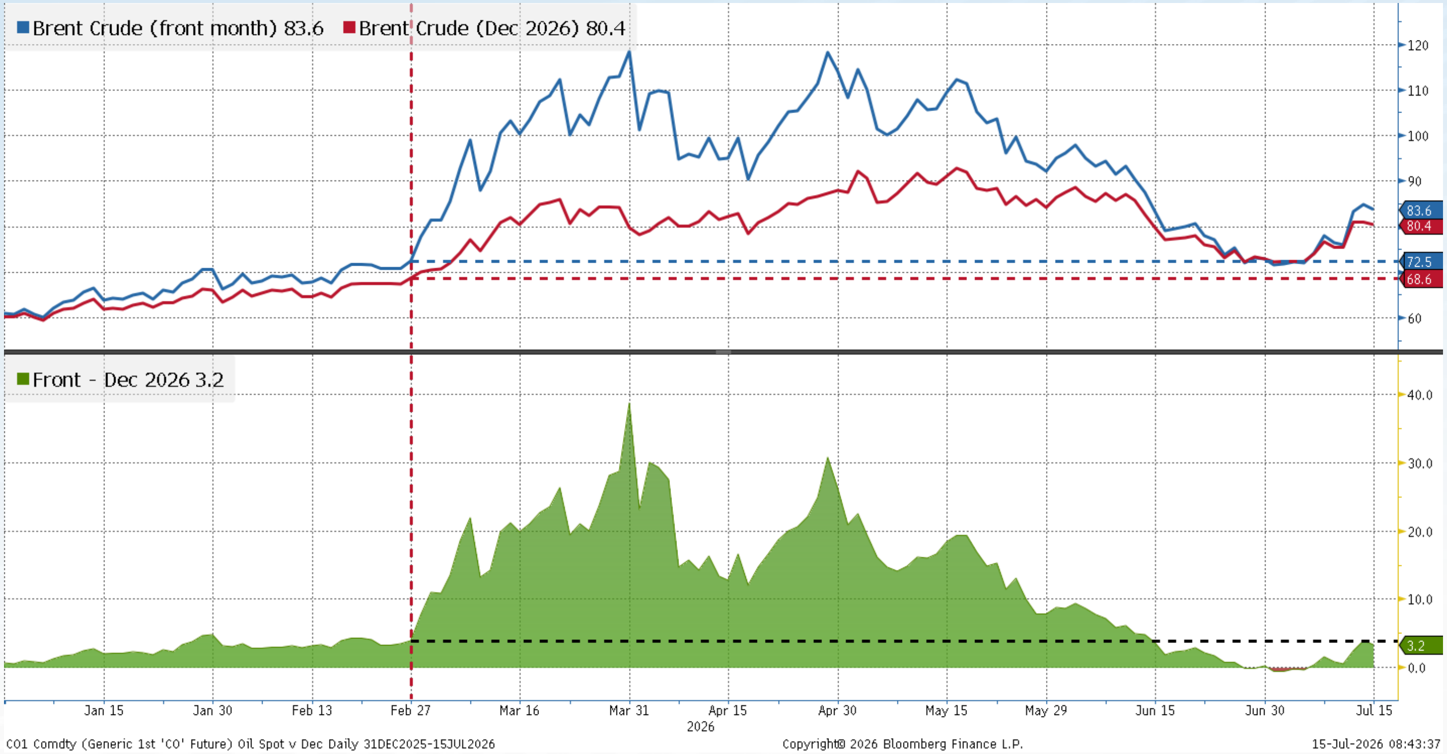
Geopolitics

Strait of Hormuz Update (somewhat open)



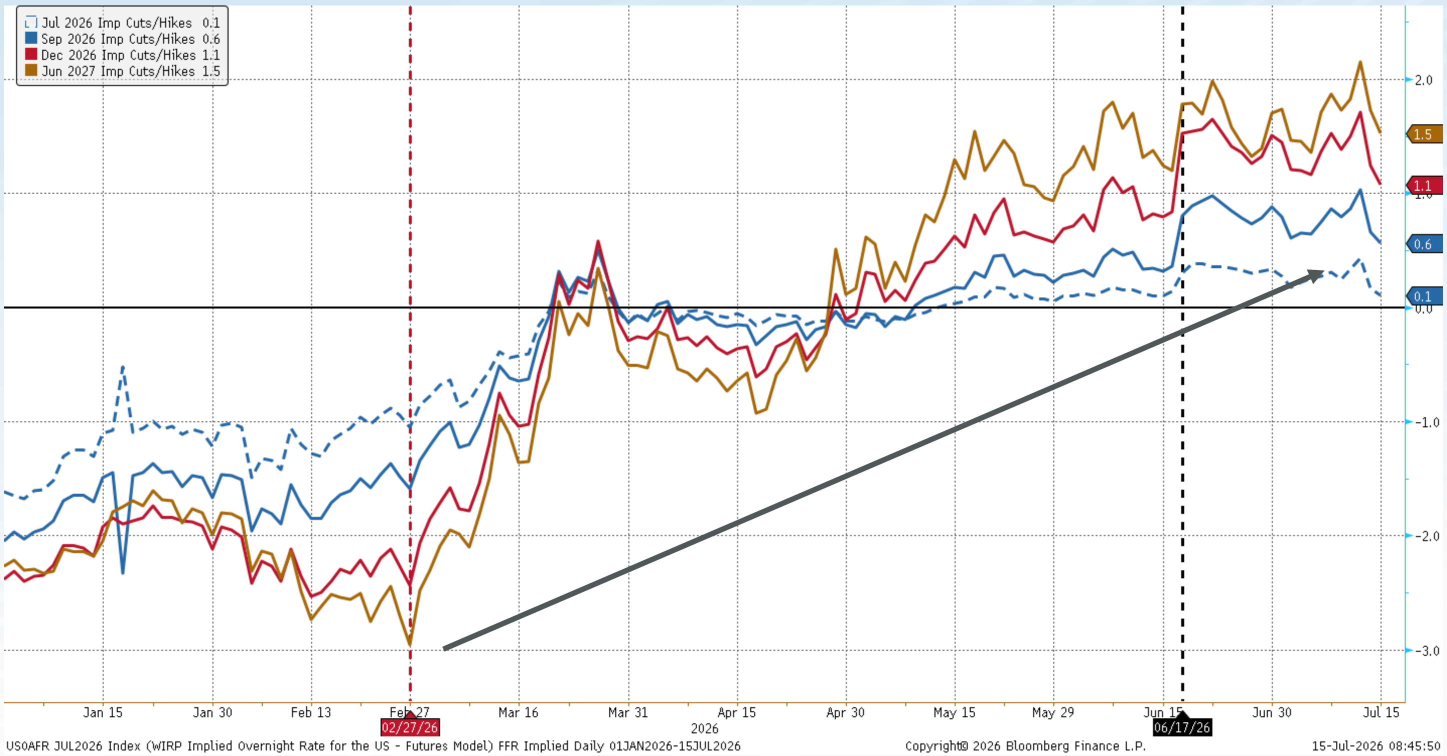
Energy

Oil Prices: Front Month vs. Dec Futures



Interest Rates

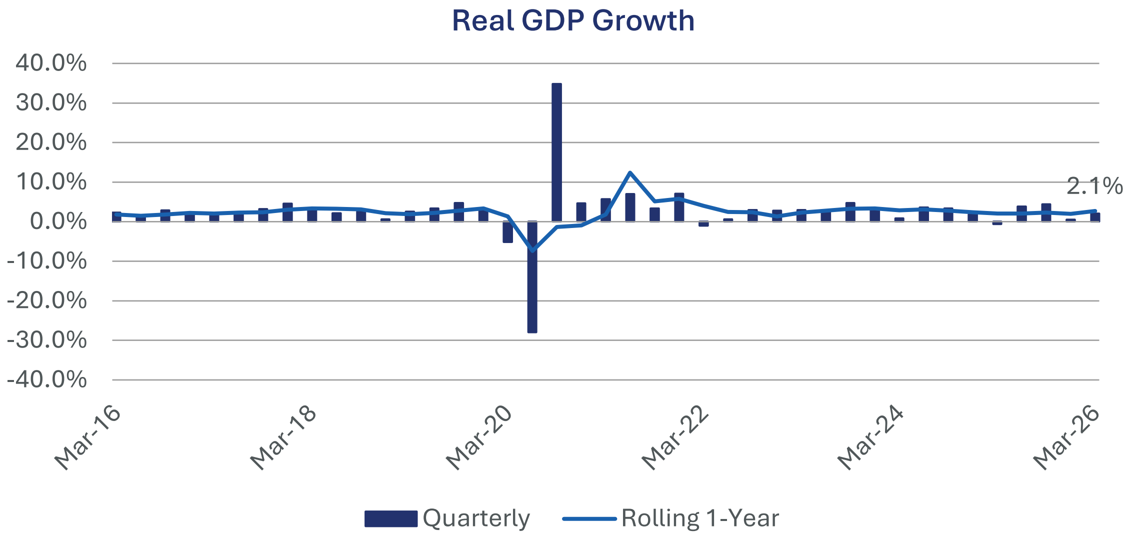
Fed Funds Implied Rate: Shift from Easing to Tightening

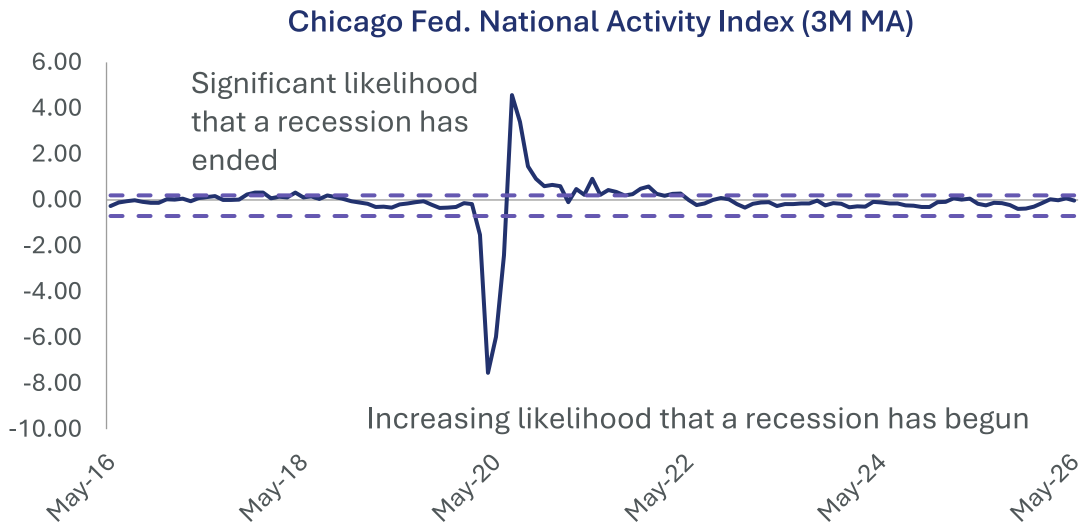


Interest Rates

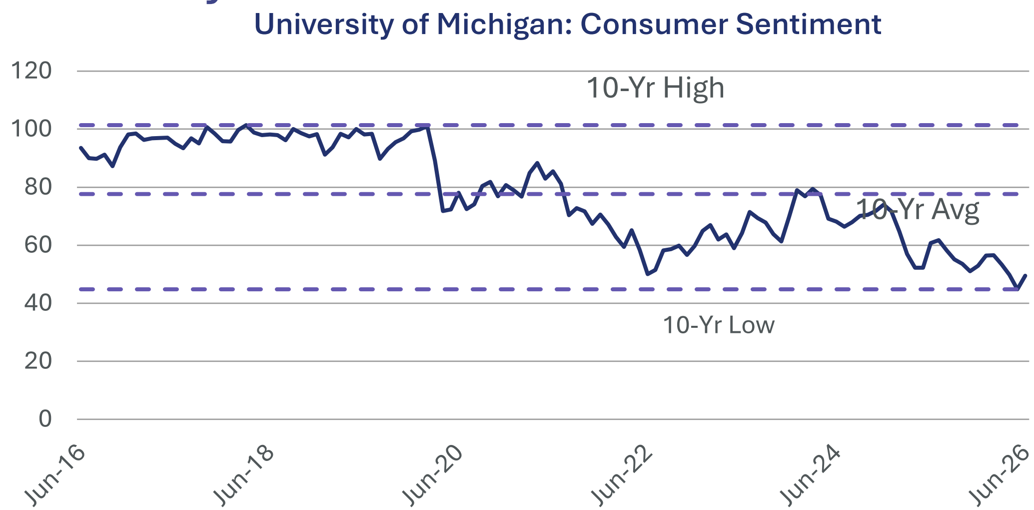
Fed Funds Implied Rate: Move with Oil Prices (until recently)

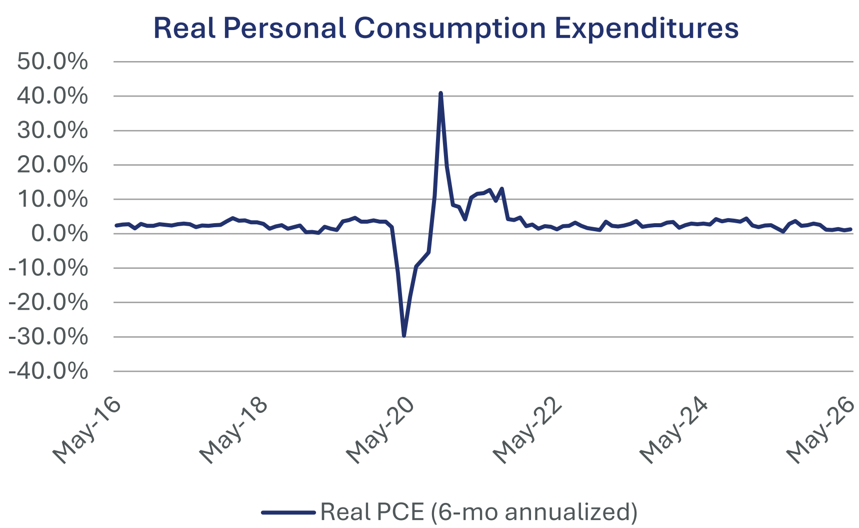
Economic Growth

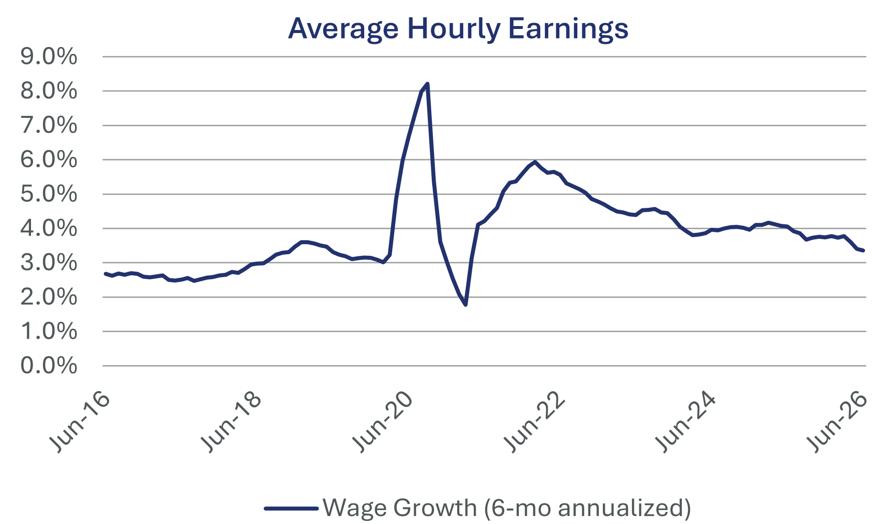




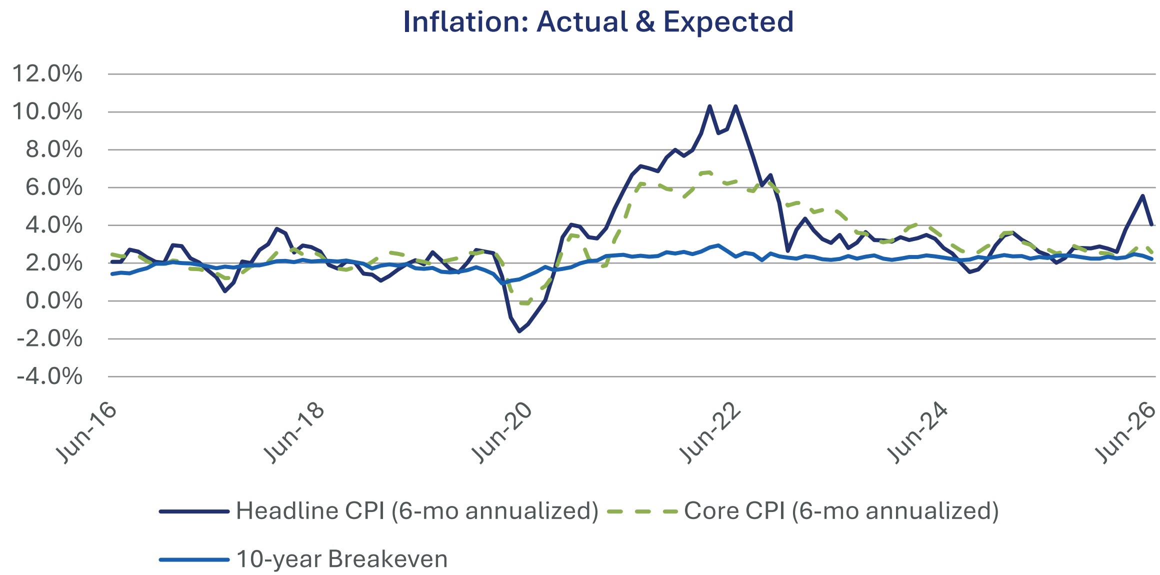
Consumer Activity

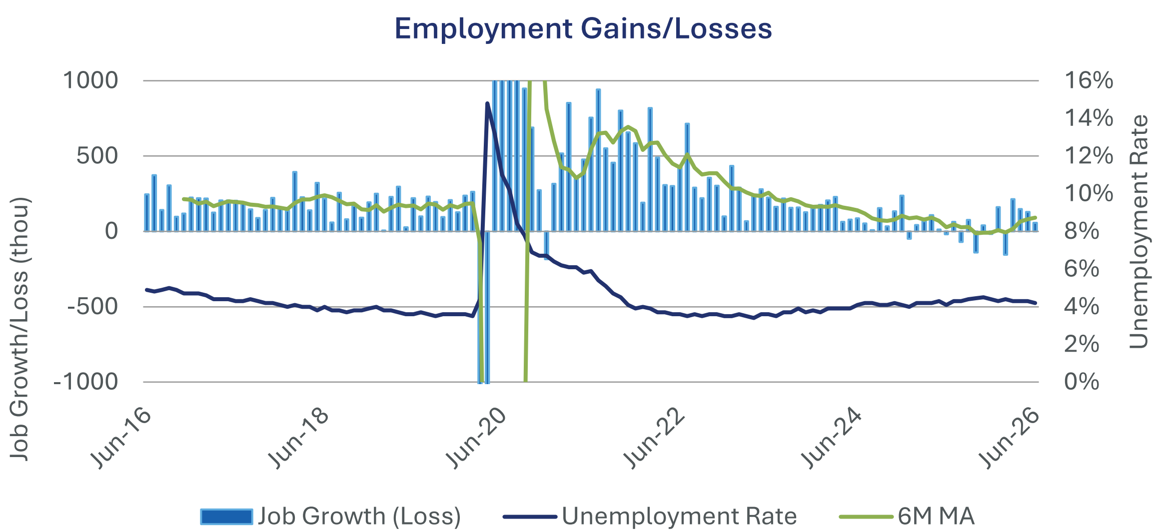






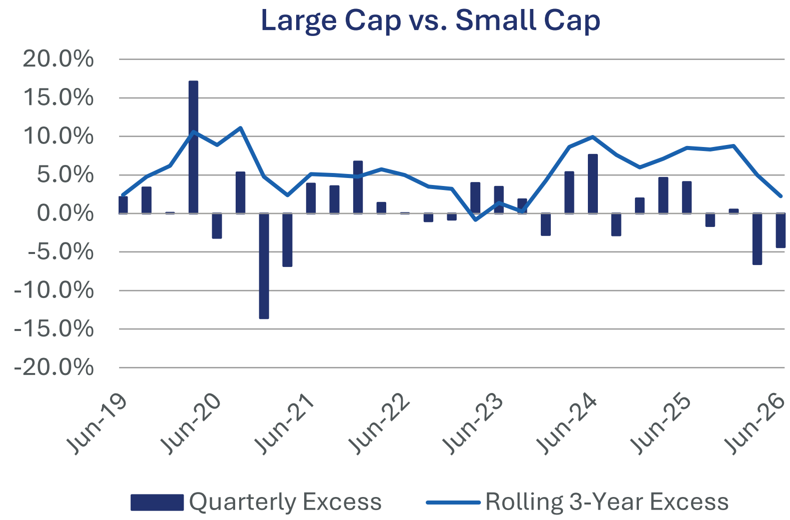
Inflation and Employment

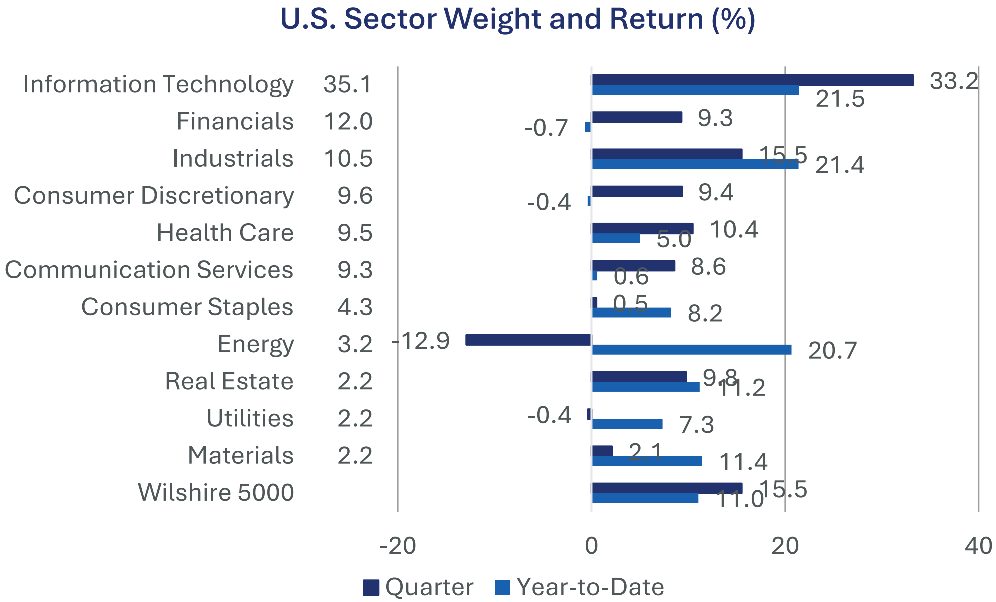


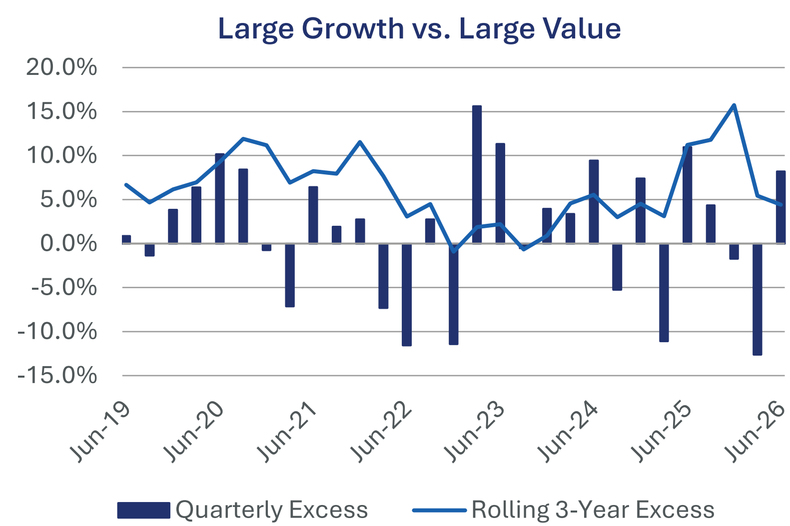


U.S. Equity Market

As of 6/30/2026	Quarter	YTD	1 Year	3 Year	5 Year	10 Year
Wilshire 5000	15.5	11.0	23.0	20.4	12.5	15.2
Wilshire U.S. Large Cap	15.2	10.2	22.0	20.6	13.0	15.5
Wilshire U.S. Small Cap	20.4	23.4	38.1	17.9	7.8	11.7
Wilshire U.S. Large Growth	18.9	7.1	19.1	22.4	14.0	n/a
Wilshire U.S. Large Value	9.8	13.3	22.8	17.2	11.0	n/a
Wilshire U.S. Small Growth	25.1	26.9	39.0	18.1	7.1	n/a
Wilshire U.S. Small Value	15.7	19.8	37.1	17.7	8.5	n/a
Wilshire REIT Index	12.3	17.7	21.2	12.8	6.0	6.2
MSCI USA Min. Vol. Index	4.4	3.2	4.5	10.9	7.3	9.7
FTSE RAFI U.S. 1000 Index	9.9	12.6	25.0	18.8	12.4	13.6



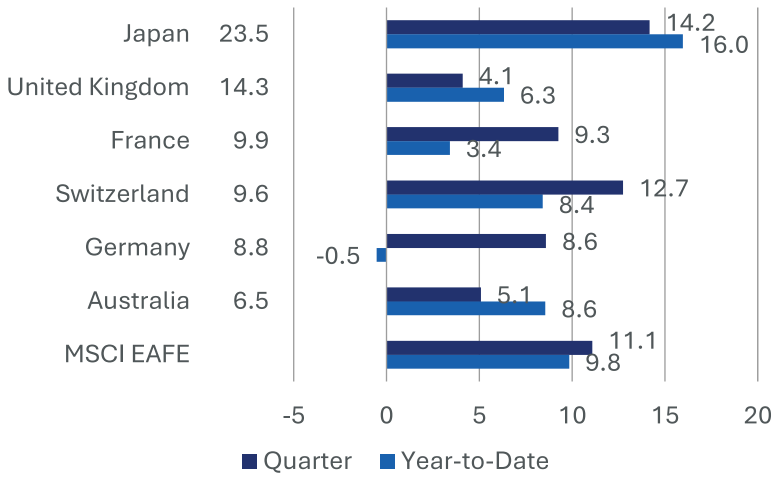




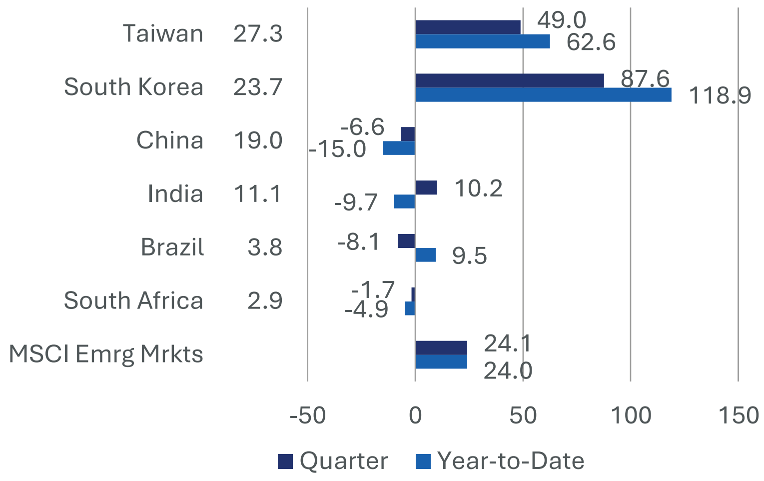
Non-U.S. Equity Market

As of 6/30/2026	Quarter	YTD	1 Year	3 Year	5 Year	10 Year
MSCI ACWI ex-US ($G)	14.7	14.0	28.3	19.4	9.3	10.5
MSCI EAFE ($G)	11.1	9.8	20.8	17.0	9.6	10.2
MSCI Emerging Markets ($G)	24.1	24.0	44.2	23.6	7.7	10.5
MSCI Frontier Markets ($G)	10.2	13.2	37.0	23.1	10.7	7.0
MSCI ACWI ex-US Growth ($G)	17.2	13.0	22.6	15.7	5.5	9.6
MSCI ACWI ex-US Value ($G)	11.8	14.0	32.3	22.6	12.7	11.0
MSCI ACWI ex-US Small ($G)	9.8	9.4	20.4	17.0	6.8	9.6
MSCI All Country World Index	15.1	11.5	24.2	20.2	11.5	13.3
MSCI ACWI Minimum Volatility	2.4	2.2	3.7	9.8	5.8	7.4
MSCI EAFE Minimum Volatility	-0.9	3.6	8.3	13.2	6.5	6.5
FTSE RAFI Developed ex-US	11.1	14.6	33.1	22.3	13.3	11.9
MSCI EAFE LC (G)	11.8	12.1	25.5	16.4	11.8	11.2
MSCI Emerging Markets LC (G)	24.2	26.9	50.9	25.7	10.6	12.3

Developed Markets Weight and Return (%)



Emerging Markets Weight and Return (%)



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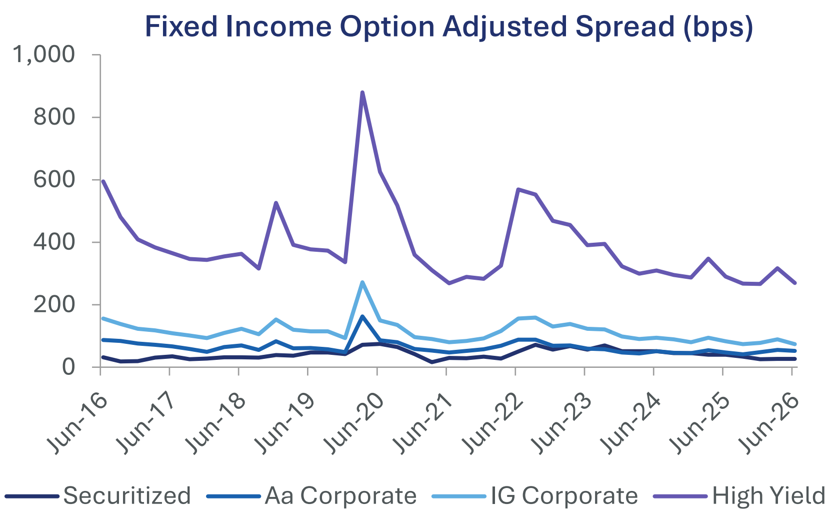
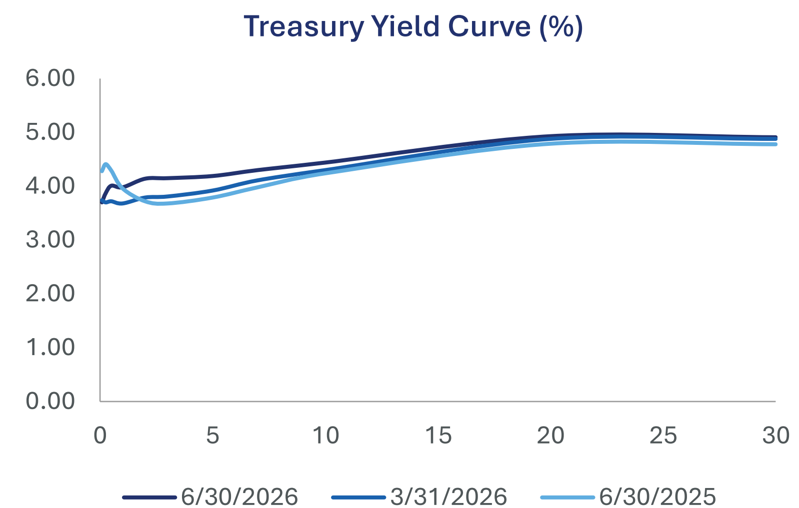
U.S. Fixed Income

As of 6/30/2026	YTW	Dur.	QTR	YTD	1 YR	3 YR	5 YR	10 YR
Bloomberg Aggregate	4.7	5.9	0.7	0.6	3.8	4.2	0.1	1.5
Bloomberg Treasury	4.4	5.8	0.3	0.3	2.7	3.2	-0.4	0.9
Bloomberg Gov't-Rel.	4.7	5.3	0.8	0.8	4.2	4.6	0.8	1.9
Bloomberg Securitized	5.0	5.3	0.6	1.0	5.1	4.7	0.6	1.5
Bloomberg Corporate	5.2	6.8	1.4	0.9	4.3	5.3	0.3	2.6
Bloomberg LT Gov't/Credit	5.3	13.4	1.5	0.8	3.9	1.9	-3.8	0.7
Bloomberg LT Treasury	4.9	14.2	0.9	0.4	2.9	-0.5	-5.6	-1.3
Bloomberg LT Gov't-Rel.	5.7	11.4	2.2	1.5	7.2	4.1	-1.4	1.8
Bloomberg LT Corporate	5.8	12.5	2.3	1.1	4.8	4.0	-2.3	2.2
Bloomberg U.S. TIPS*	4.3	6.0	0.9	1.2	3.4	4.0	1.0	2.6
Bloomberg High Yield	7.2	2.9	2.5	2.0	5.9	8.9	4.2	5.8
S&P/LSTA Leveraged Loan	7.8	0.3	1.9	1.3	4.4	7.6	6.0	5.5
Treasury Bills	3.8	0.3	0.9	1.8	4.0	4.7	3.5	2.4



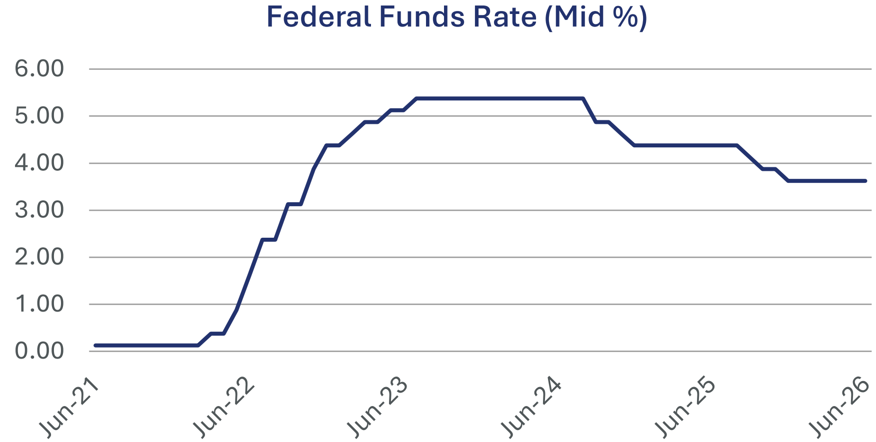


Federal Reserve

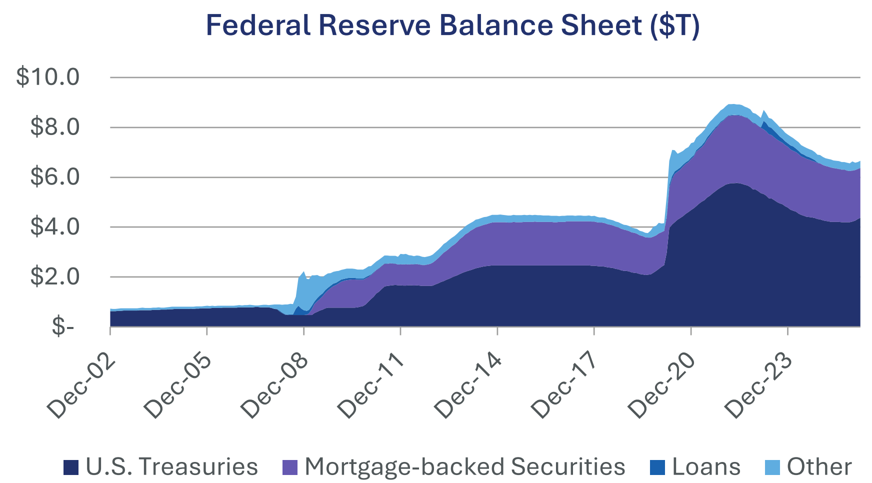
The Federal Open Market Committee left their overnight rate unchanged during Q1

QE4 was larger than the 3 phases of quantitative easing – combined – following the global financial crisis

The Fed's balance sheet is roughly equal to its level following the COVID spike, but is showing signs of re-expansion



	Announced	Closed	Amount (bil)
QE1	11/25/2008	3/31/2010	$1,403
QE2	11/3/2010	6/29/2012	$568
QE3	9/13/2012	10/29/2014	$1,674
QE4	3/23/2020	3/15/2022	$4,779



Wilshire

Asset Class Performance

Asset Class Returns - Best to Worst

2021	2022	2023	2024	2025	2026 YTD	Annualized 5-Year as of J-26
REITs 46.2%	Commodities 16.1%	U.S. Equity 26.1%	U.S. Equity 23.8%	Emrg Mrkts 34.4%	Emrg Mrkts 24.0%	U.S. Equity 12.5%
Commodities 27.1%	T-Bills 1.3%	Developed 18.9%	REITs 9.1%	Developed 31.9%	REITs 17.7%	Developed 9.6%
U.S. Equity 26.7%	High Yield -11.2%	REITs 16.1%	High Yield 8.2%	U.S. Equity 17.1%	Commodities 14.4%	Commodities 9.4%
Developed 11.8%	U.S. TIPS -11.8%	High Yield 13.4%	Emrg Mrkts 8.1%	Commodities 15.8%	U.S. Equity 11.0%	Emrg Mrkts 7.7%
U.S. TIPS 6.0%	Core Bond -13.0%	Emrg Mrkts 10.3%	Commodities 5.4%	High Yield 8.6%	Developed 9.8%	REITs 6.0%
High Yield 5.3%	Developed -14.0%	Core Bond 5.5%	T-Bills 5.3%	Core Bond 7.3%	High Yield 2.0%	High Yield 4.2%
T-Bills 0.0%	U.S. Equity -19.0%	T-Bills 5.1%	Developed 4.3%	U.S. TIPS 7.0%	T-Bills 1.8%	T-Bills 3.5%
Core Bond -1.5%	Emrg Mrkts -19.7%	U.S. TIPS 3.9%	U.S. TIPS 1.8%	T-Bills 4.3%	U.S. TIPS 1.2%	U.S. TIPS 1.0%
Emrg Mrkts -2.2%	REITs -26.8%	Commodities -1.3%	Core Bond 1.3%	REITs 2.7%	Core Bond 0.6%	Core Bond 0.1%

Wilshire | | wilshire.com

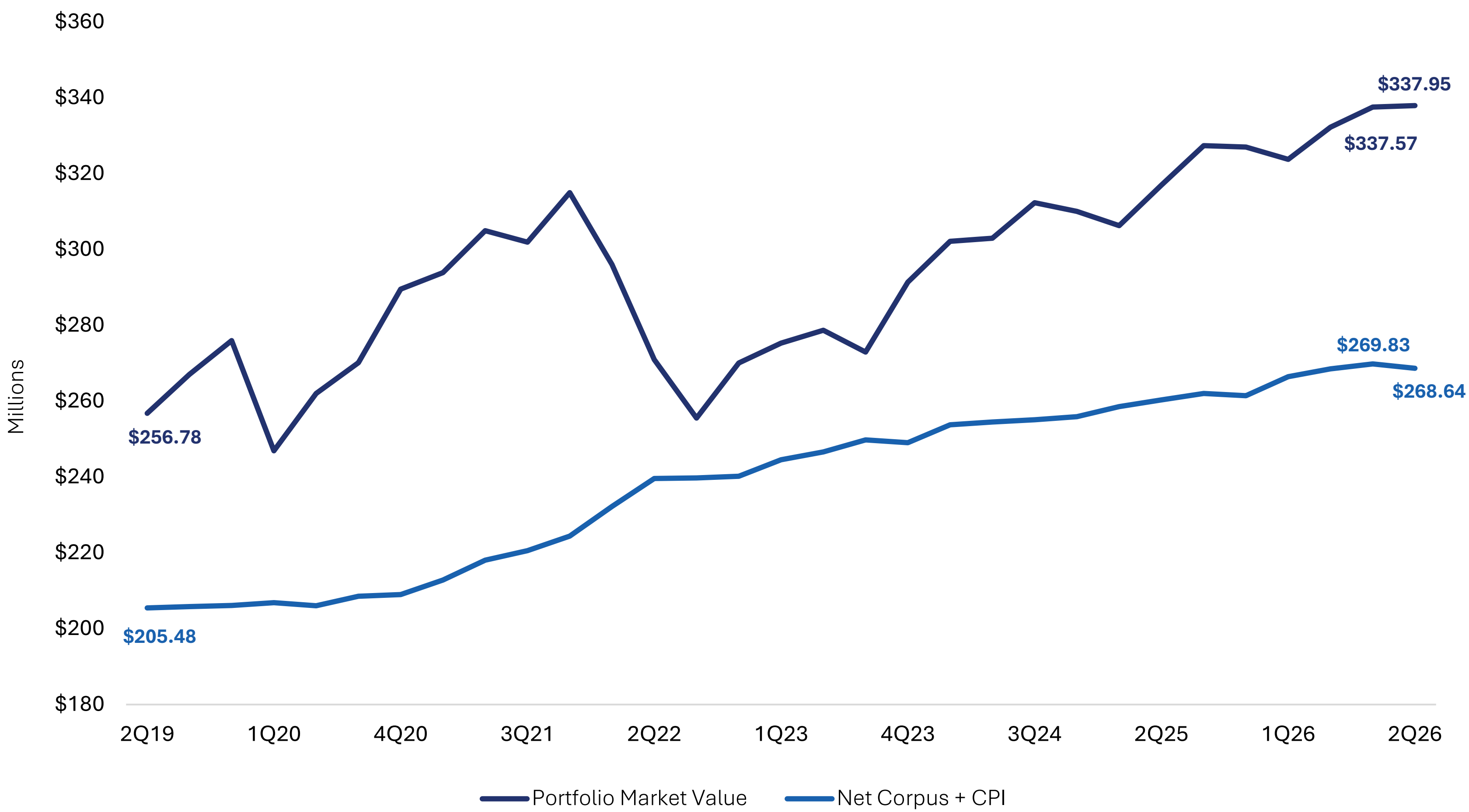
Monthly Index Performance - June 30, 2026

Wilshire

	Performance (%)					
	Month	CYTD	1Yr	3Yr	5Yr	10Yr
U.S. Equity						
Wilshire 5000 Total Market Index	-0.36	11.05	23.01	20.40	12.52	15.21
S&P 500 Index	-0.95	10.21	22.33	20.61	13.41	15.51
Wilshire 4500 Completion Index	3.75	17.15	27.20	19.28	7.80	13.26
MSCI USA Minimum Volatility Index	0.23	3.18	4.46	10.87	7.33	9.70
U.S. Equity by Size/Style						
Wilshire U.S. Large-Cap Index	-0.70	10.23	22.00	20.58	12.97	15.65
Wilshire U.S. Large-Cap Growth Index	-2.28	7.12	19.09	22.37	14.02	18.29
Wilshire U.S. Large-Cap Value Index	1.62	13.30	22.82	17.18	10.99	12.06
Wilshire U.S. Small-Cap Index	4.74	23.37	38.12	17.93	7.79	11.70
Wilshire U.S. Small-Cap Growth Index	4.57	26.91	39.02	18.13	7.11	12.72
Wilshire U.S. Small-Cap Value Index	4.95	19.78	37.14	17.74	8.55	10.44
Wilshire U.S. Micro-Cap Index	0.97	24.05	60.04	20.67	3.52	10.02
Non-U.S. Equity (USD)						
MSCI AC World ex USA (Net)	-0.59	13.68	27.66	18.82	8.79	9.93
MSCI ACWI ex USA Minimum Volatility Index (Net)	-0.82	2.34	6.32	11.14	5.70	6.15
MSCI EAFE (Net)	0.07	9.44	20.23	16.44	9.05	9.66
MSCI Emerging Markets (Net)	-1.41	23.85	43.51	23.03	7.20	10.07
MSCI AC World ex USA Small Cap (Net)	-3.85	9.10	19.83	16.42	6.30	9.10
U.S. Fixed Income & Real Assets						
Blmbg. U.S. Aggregate Index	0.24	0.62	3.79	4.16	0.08	1.54
Blmbg. U.S. Treasury: Long	1.03	0.44	2.89	-0.46	-5.60	-1.33
Blmbg. U.S. Long Corporate Index	0.29	1.08	4.79	4.05	-2.29	2.19
Blmbg. U.S. TIPS Index	-0.47	1.15	3.42	3.98	1.01	2.58
Blmbg. U.S. Credit Index	0.20	0.85	4.34	5.19	0.38	2.49
Blmbg. U.S. Corp: High Yield Index	0.27	1.96	5.91	8.86	4.17	5.81
Morningstar LSTA U.S. Leveraged Loan	0.08	1.31	4.36	7.55	6.01	5.50
Wilshire Global Real Estate Securities Index	-0.14	7.27	9.25	9.82	3.32	4.83
FTSE Global Core Infrastructure 50/50 Index	1.27	11.11	16.69	13.18	8.52	8.32
Bloomberg Commodity Index Total Return	-8.54	14.36	25.46	11.69	9.37	5.83

As of June 30, 2026

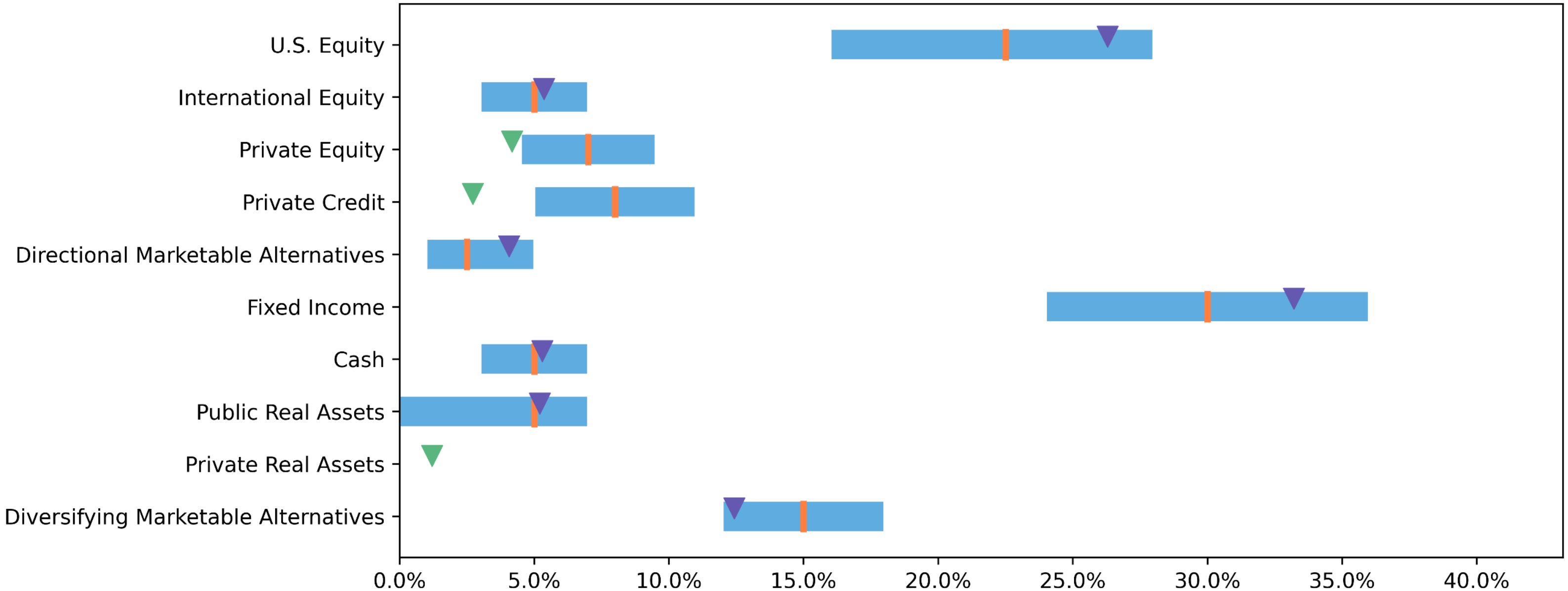
Portfolio Value vs. Inflation-Adjusted Corpus



The original value of the corpus, net of all legacy expenses, is $192,839,933.
Portfolio market value is net of all historical drawdowns.
Inflation is the Southeast CPI measured cumulatively since April 2014.

As of June 30, 2026

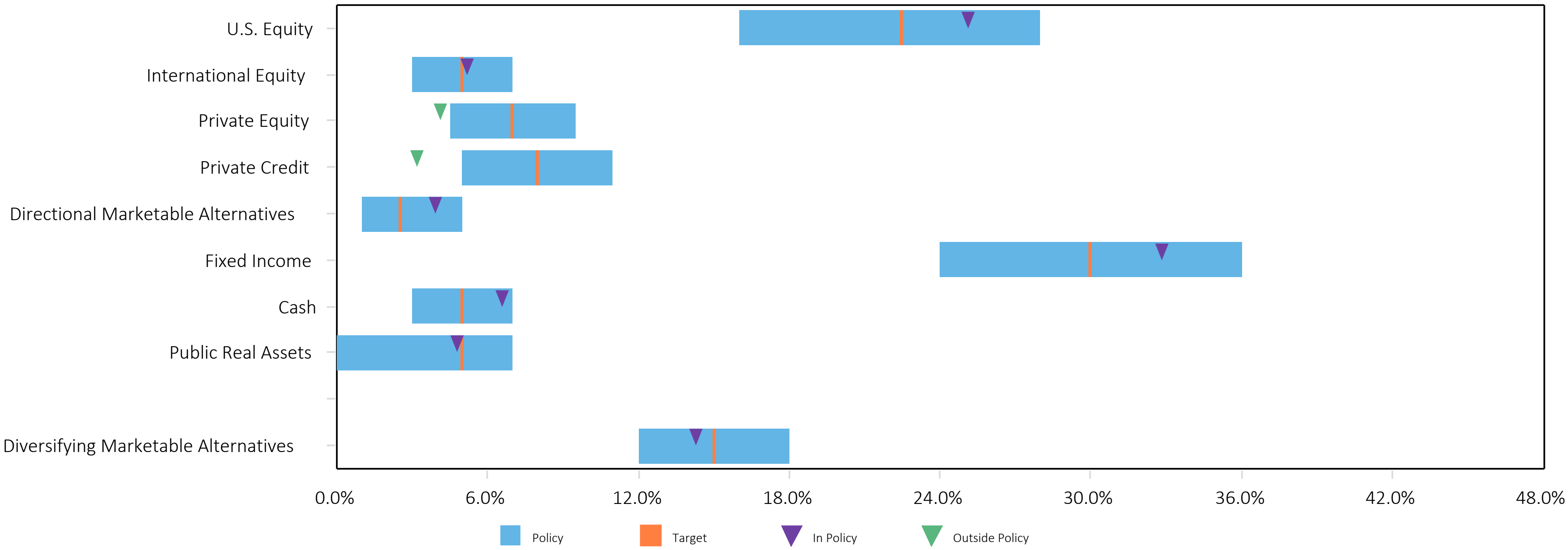
Total Fund Asset Allocation & Compliance



	Asset Allocation $	Asset Allocation (%)	Minimum Allocation (%)	Maximum Allocation (%)	Target Allocation (%)	Target Rebalance $
Total Fund	337,947,089	100.0			100.0	
U.S. Equity	88,869,560	26.3	16.0	28.0	22.5	-12,831,465
International Equity	18,131,244	5.4	3.0	7.0	5.0	-1,233,890
Private Equity	14,119,042	4.2	4.5	9.5	7.0	9,537,254
Private Credit	9,200,789	2.7	5.0	11.0	8.0	17,834,978
Directional Marketable Alternatives	13,751,905	4.1	1.0	5.0	2.5	-5,303,228
Core Fixed Income	112,250,716	33.2	24.0	36.0	30.0	-10,866,589
Cash	17,917,283	5.3	3.0	7.0	5.0	-1,019,929
Public Real Assets	17,602,367	5.2	0.0	7.0	5.0	-705,013
Private Real Assets	4,086,368	1.2	0.0	0.0	0.0	-4,086,368
Diversifying Marketable Alternatives	42,017,815	12.4	12.0	18.0	15.0	8,674,248

Total Fund - Cresset

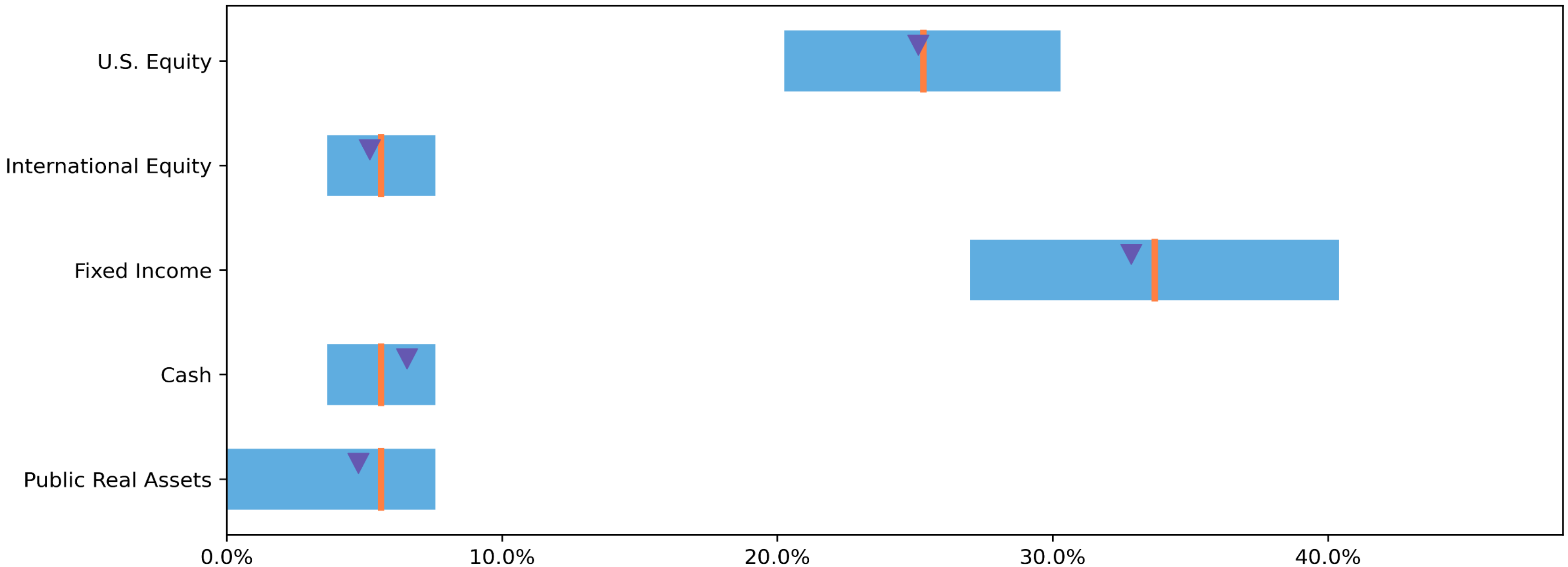
Asset Allocation vs. Policy



	Asset Allocation $	Asset Allocation (%)	Minimum Allocation (%)	Maximum Allocation (%)	Target Allocation (%)	Target Rebalance $
Total Fund - Cresset	164,785,798	100.0			100.0	
U.S. Equity	41,398,112	25.1	16.0	28.0	22.5	-4,321,307
International Equity	8,569,220	5.2	3.0	7.0	5.0	-329,930
Private Equity	6,817,378	4.1	4.5	9.5	7.0	4,717,628
Private Credit	5,210,088	3.2	5.0	11.0	8.0	7,972,776
Directional Marketable Alternatives	6,462,785	3.9	1.0	5.0	2.5	-2,343,140
Fixed Income	54,142,049	32.9	24.0	36.0	30.0	-4,706,310
Cash	10,797,362	6.6	3.0	7.0	5.0	-2,558,072
Public Real Assets	7,886,307	4.8	0.0	7.0	5.0	352,983
Diversifying Marketable Alternatives	23,502,497	14.3	12.0	18.0	15.0	1,215,373

As of June 30, 2026

Cresset – Traditional Asset Allocation & Compliance

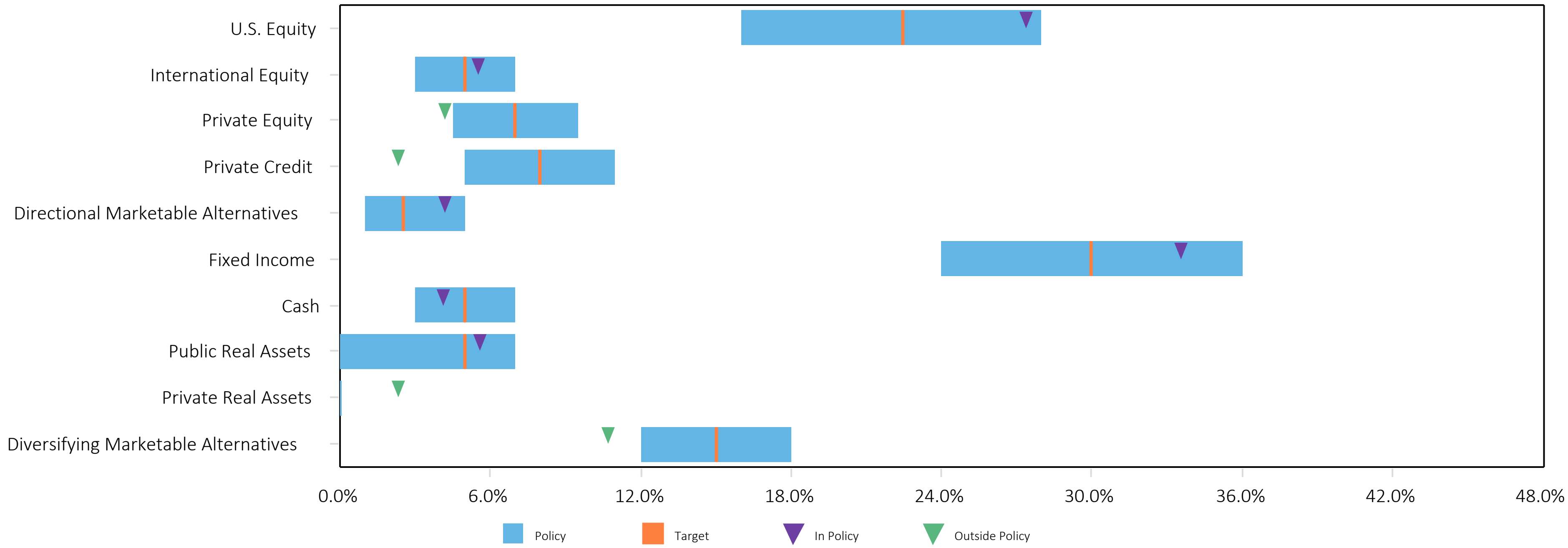


	Asset Allocation $	Asset Allocation (%)	Minimum Allocation (%)	Maximum Allocation (%)	Target Allocation (%)	Target Rebalance $
Total Fund	164,785,800	100.0			75.8	
U.S. Equity	41,398,112	25.1	20.2	30.3	25.3	292,695
International Equity	8,569,220	5.2	3.6	7.6	5.6	658,785
Core Fixed Income	54,142,049	32.9	27.0	40.4	33.7	1,390,766
Cash	10,797,362	6.6	3.6	7.6	5.6	-1,569,357
Public Real Assets	7,886,308	4.8	0.0	7.6	5.6	1,341,697

Asset Allocation

Total Fund - Graystone

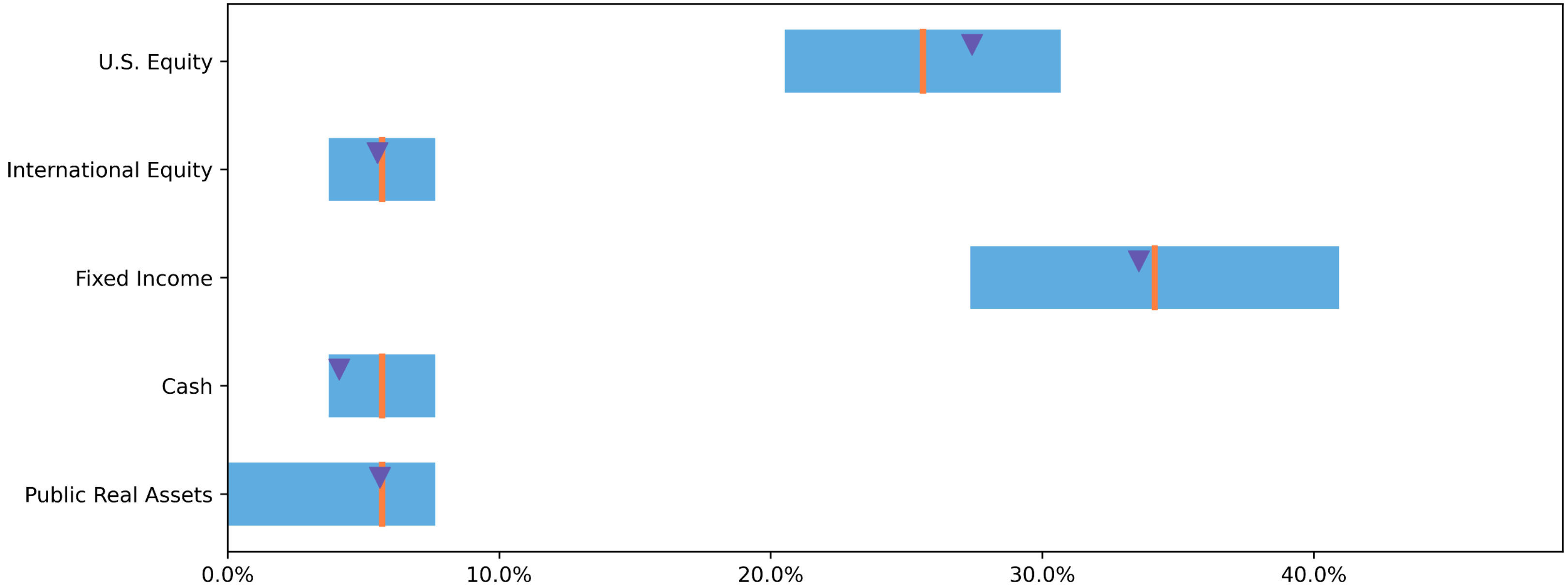
Asset Allocation vs. Policy



	Asset Allocation $	Asset Allocation (%)	Minimum Allocation (%)	Maximum Allocation (%)	Target Allocation (%)	Target Rebalance $
Total Fund - Graystone	173,161,290	100.0			100.0	
U.S. Equity	47,471,449	27.4	16.0	28.0	22.5	-8,510,159
International Equity	9,562,024	5.5	3.0	7.0	5.0	-903,960
Private Equity	7,301,664	4.2	4.5	9.5	7.0	4,819,626
Private Credit	3,990,701	2.3	5.0	11.0	8.0	9,862,202
Directional Marketable Alternatives	7,289,120	4.2	1.0	5.0	2.5	-2,960,088
Fixed Income	58,108,667	33.6	24.0	36.0	30.0	-6,160,280
Cash	7,119,921	4.1	3.0	7.0	5.0	1,538,144
Public Real Assets	9,716,059	5.6	0.0	7.0	5.0	-1,057,995
Private Real Assets	4,086,368	2.4	0.0	0.0	0.0	-4,086,368
Diversifying Marketable Alternatives	18,515,317	10.7	12.0	18.0	15.0	7,458,877

As of June 30, 2026

Graystone – Traditional Asset Allocation & Compliance

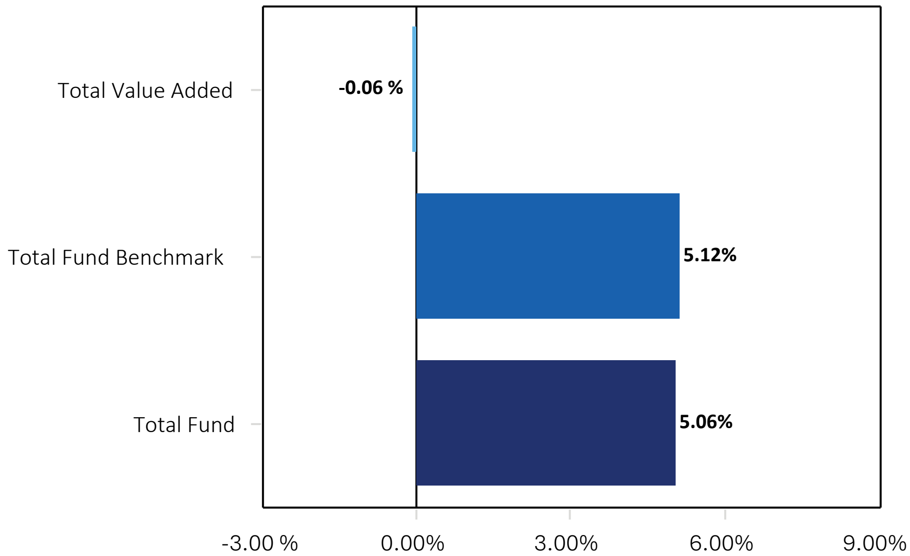


	Asset Allocation $	Asset Allocation (%)	Minimum Allocation (%)	Maximum Allocation (%)	Target Allocation (%)	Target Rebalance $
Total Fund	173,161,289	100.0			76.8	
U.S. Equity	47,471,448	27.4	20.5	30.7	25.6	-3,134,438
International Equity	9,562,024	5.5	3.7	7.7	5.7	290,645
Core Fixed Income	58,108,667	33.6	27.3	41.0	34.1	1,007,346
Cash	7,119,921	4.1	3.7	7.7	5.7	2,732,748
Public Real Assets	9,716,059	5.6	0.0	7.7	5.7	136,610

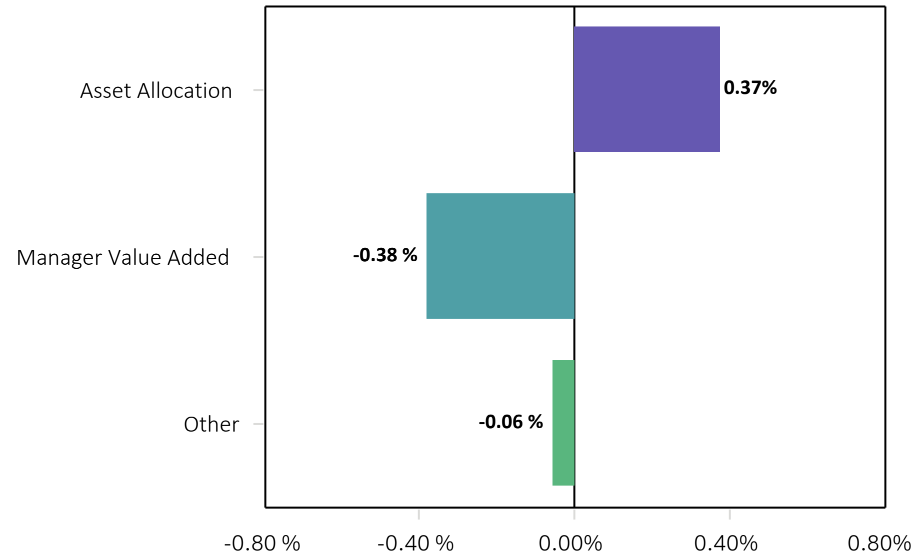
Total Fund Attribution - 1 Quarter Ending June 30, 2026

MCHD Total Fund Composite

Total Fund Performance



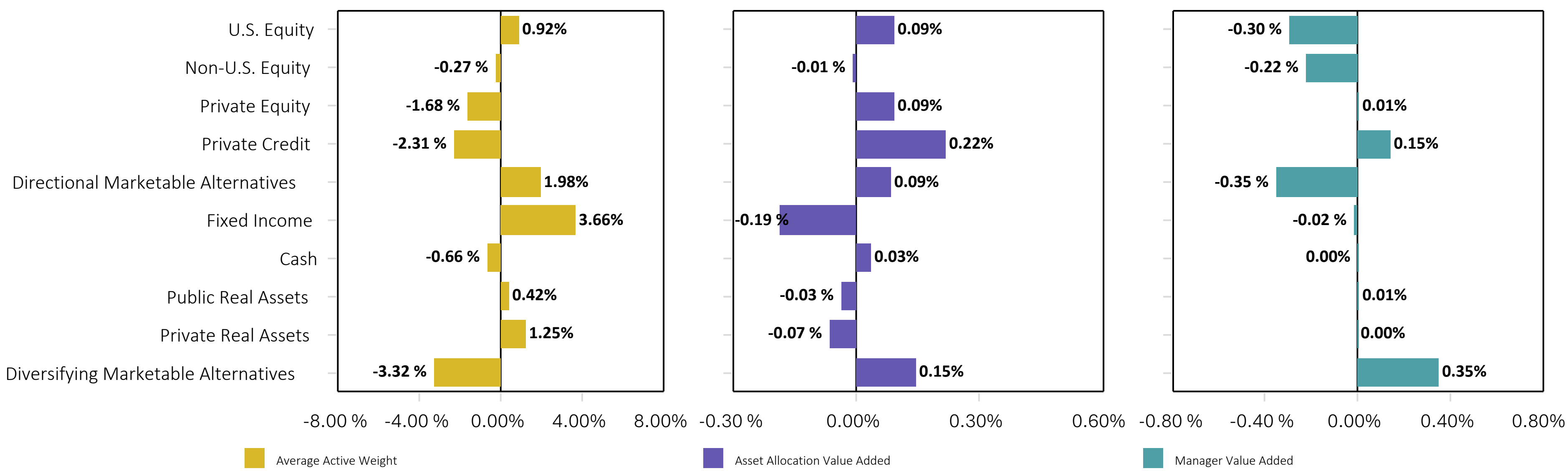
Total Value Added:-0.06 %



Total Asset Allocation:

Asset Allocation Value Added:0.37%

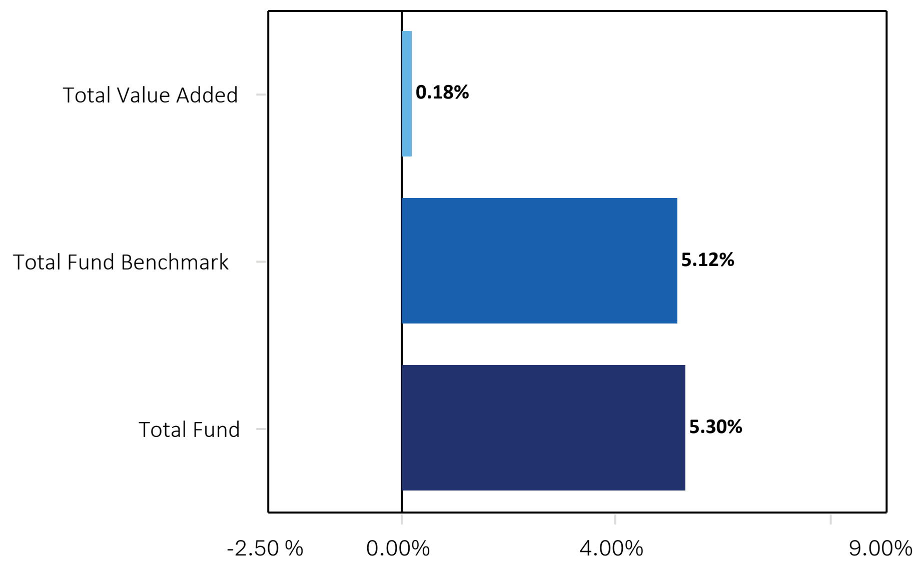
Total Manager Value Added:-0.38 %



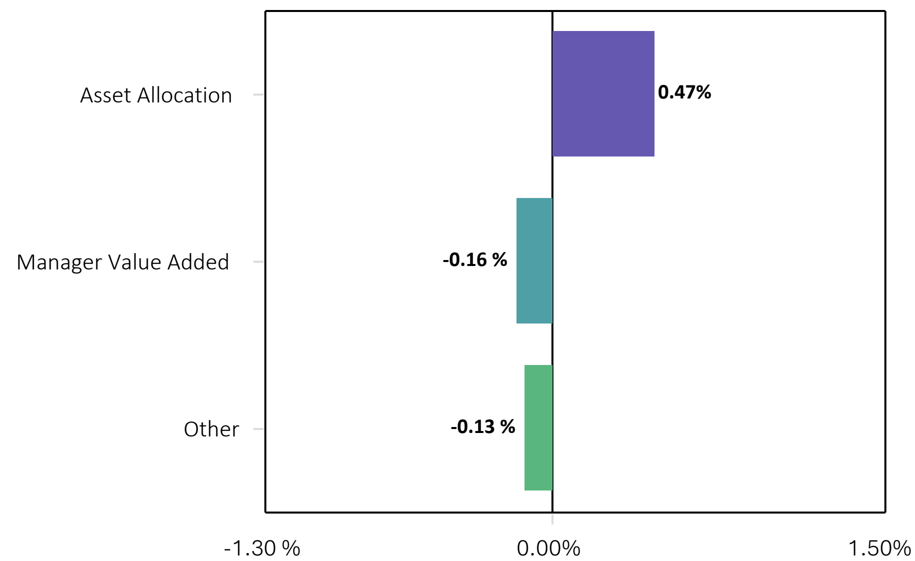
Total Fund Attribution - 1 Quarter Ending June 30, 2026

Cresset Total Fund Composite

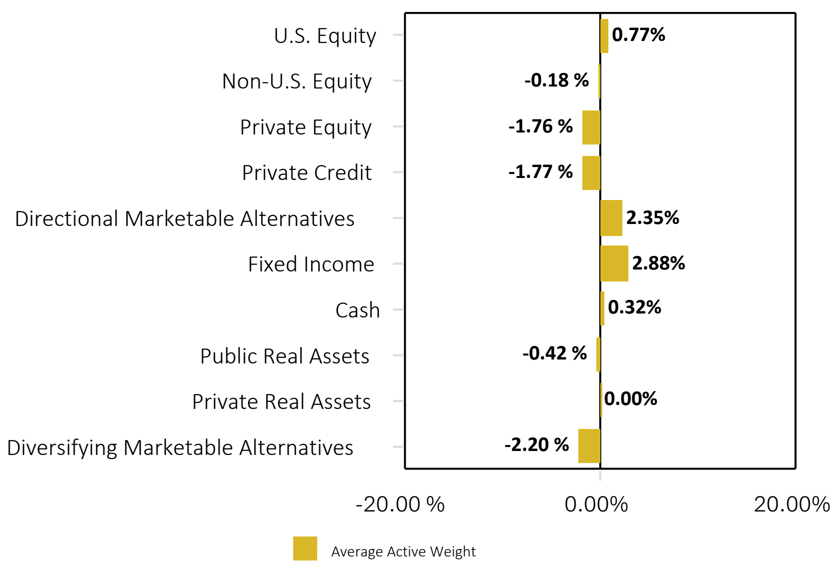
Total Fund Performance



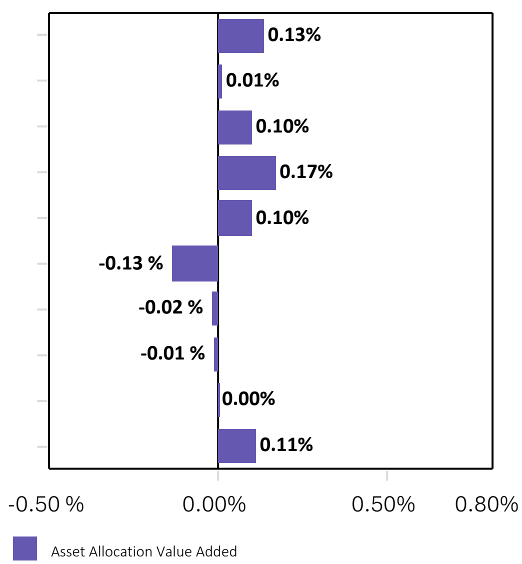
Total Value Added:0.18%



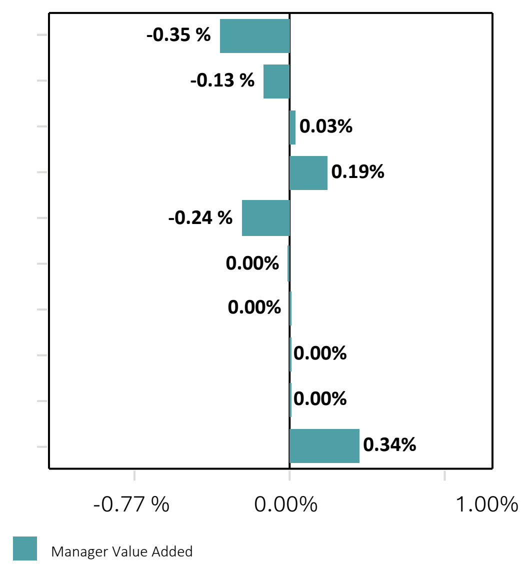
Total Asset Allocation:



Asset Allocation Value Added:0.47%



Total Manager Value Added:-0.16 %

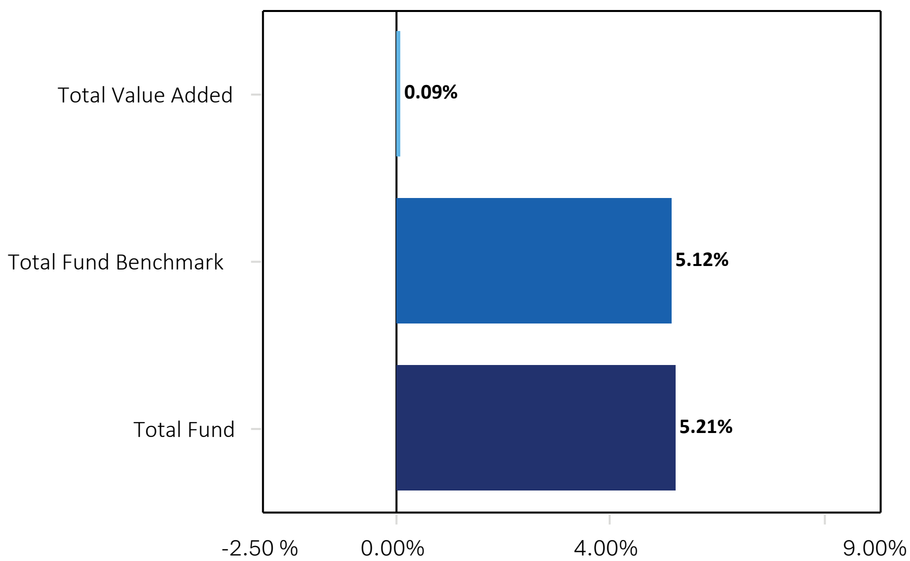


Blackstone Strategic Equity Hedge did not provide May or June statements to Cresset. As such, Directional Marketable Alternatives performance reflects BlackRock's April performance, in combination with June performance for other managers in the composite.

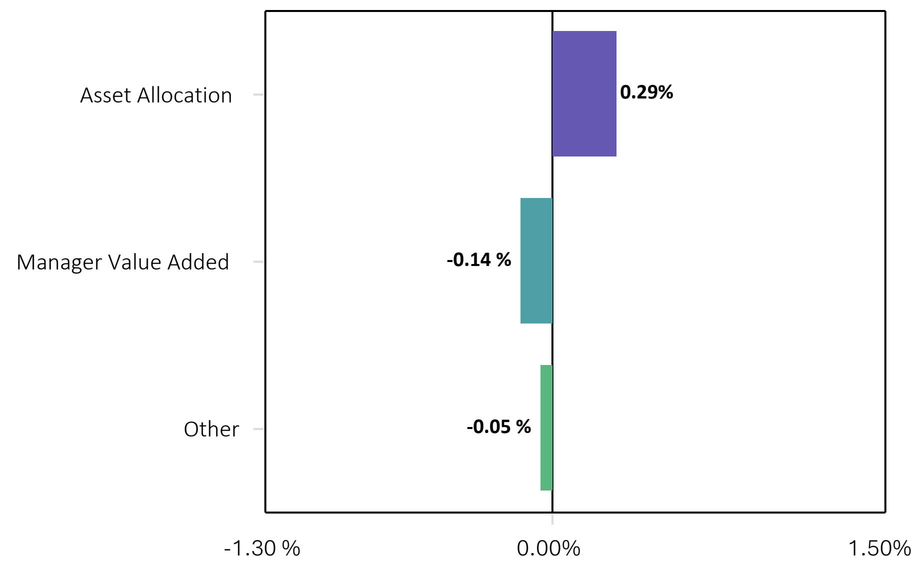
Total Fund Attribution - 1 Quarter Ending June 30, 2026

Graystone Total Fund Composite

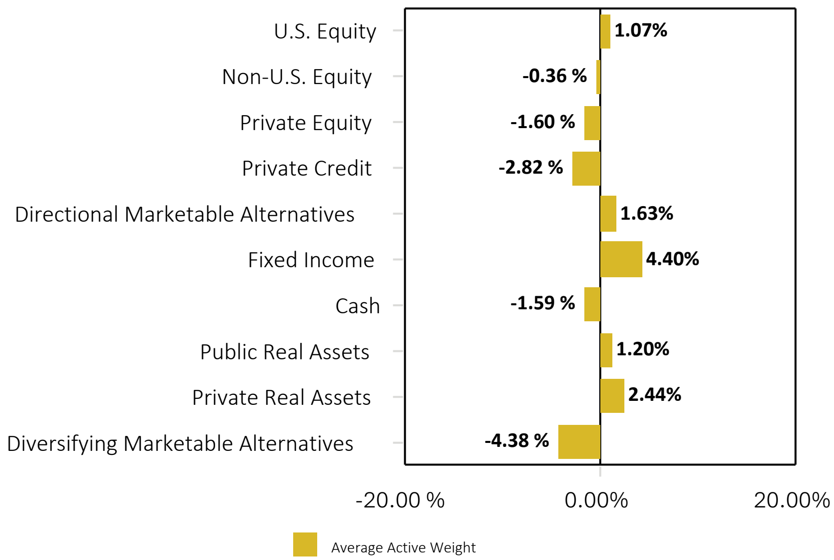
Total Fund Performance



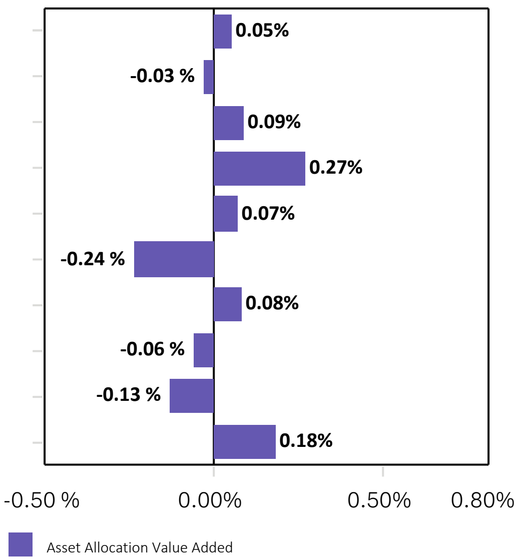
Total Value Added:0.09%



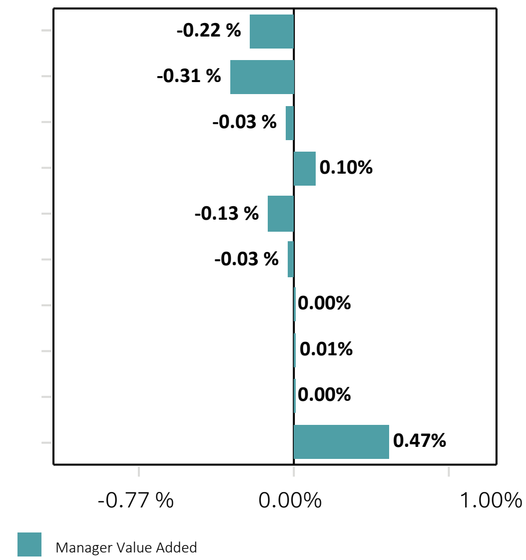
Total Asset Allocation:



Asset Allocation Value Added:0.29%



Total Manager Value Added:-0.14 %



Wilshire

Marion County Hospital District

	Allocation		Performance (%) Net of Fees								
	Market Value $	%	S/I	3 Years	2Yr	1 Year	FYTD	6 Months	YTD	Month	Inception Date
MCHD Total Fund Composite	337,947,088	100.00	11.29	10.08	9.37	10.73	6.65	4.88	4.88	0.09	10/1/2022
MCHD Total Fund Policy			12.47	11.10	10.90	12.63	7.95	5.98	5.98	-0.53	
Value Added			-1.18	-1.02	-1.53	-1.89	-1.31	-1.10	-1.10	0.62	
U.S. Equity Composite	88,869,561	26.30	21.30	18.99	17.27	21.97	13.46	11.12	11.12	0.57	10/1/2022
Wilshire 5000 Total Market Index			23.02	20.40	19.05	23.01	13.64	11.05	11.05	-0.36	
Value Added			-1.71	-1.41	-1.78	-1.04	-0.18	0.07	0.07	0.93	
Non-U.S. Equity Composite	18,131,244	5.37	19.95	15.44	17.30	19.66	14.14	10.21	10.21	-0.40	10/1/2022
MSCI AC World ex USA IMI (Net)			21.44	18.50	22.11	26.56	18.43	13.05	13.05	-1.03	
Value Added			-1.49	-3.05	-4.81	-6.90	-4.29	-2.85	-2.85	0.63	
Private Equity Composite	14,119,042	4.18	0.05	-0.43	0.87	3.19	2.11	1.13	1.13	-0.32	10/1/2022
Private Equity Policy Index			5.22	6.41	6.67	7.03	4.39	3.16	3.16	-0.61	
Value Added			-5.17	-6.84	-5.80	-3.85	-2.28	-2.02	-2.02	0.28	
Private Credit Composite	9,200,789	2.72	5.02		4.56	6.20	4.75	2.16	2.16	0.63	4/1/2024
Private Credit Policy Index			7.51		7.06	6.51	4.70	1.19	1.19	-4.06	
Value Added			-2.50		-2.51	-0.31	0.05	0.98	0.98	4.69	
Directional Marketable Alternatives Composite	13,751,905	4.07	2.98		3.68	2.68	0.21	-0.36	-0.36	-0.72	4/1/2024
Directional Marketable Alts Policy Index			13.81		15.18	18.94	11.89	8.97	8.97	1.14	
Value Added			-10.84		-11.50	-16.25	-11.68	-9.33	-9.33	-1.86	
Fixed Income Composite	112,250,716	33.22	4.57	4.36	4.82	3.60	1.61	0.58	0.58	0.24	10/1/2022
Blmbg. U.S. Aggregate Index			4.40	4.16	4.93	3.79	1.73	0.62	0.62	0.24	
Value Added			0.17	0.21	-0.11	-0.19	-0.12	-0.04	-0.04	0.00	
Cash Composite	17,917,283	5.30	4.44	4.53	4.22	3.75	2.65	1.66	1.66	0.29	10/1/2022
FTSE 3 Month T-Bill			4.76	4.86	4.47	4.05	2.92	1.87	1.87	0.31	
Value Added			-0.33	-0.32	-0.24	-0.30	-0.27	-0.21	-0.21	-0.02	

Blackstone Strategic Equity Hedge did not provide May or June statements to Cresset. As such, Directional Marketable Alternatives performance reflects BlackRock's April performance, in combination with June performance for other managers in the composite.

Asset Allocation & Performance - June 30, 2026

Marion County Hospital District

	Allocation		Performance (%) Net of Fees								
	Market Value $	%	S/I	3 Years	2Yr	1 Year	FYTD	6 Months	YTD	Month	Inception Date
Public Real Assets Composite	17,602,366	5.21	10.96		12.53	17.58	13.58	11.90	11.90	-2.65	4/1/2024
Public Real Assets Policy Index			13.52		14.60	18.47	13.76	11.34	11.34	-2.72	
Value Added			-2.56		-2.07	-0.89	-0.19	0.55	0.55	0.08	
Private Real Assets Composite	4,086,368	1.21	17.88	-4.57	-3.94	-2.26	-1.87	0.43	0.43	0.00	10/1/2021
Private Real Assets Policy Index			5.95	6.57	11.89	13.66	8.02	5.80	5.80	-2.06	
Value Added			11.93	-11.14	-15.83	-15.92	-9.89	-5.37	-5.37	2.06	
Diversifying Marketable Alternatives Composite	42,017,814	12.43	6.22		6.61	7.72	5.25	3.60	3.60	0.37	4/1/2024
Diversifying Marketable Alts Policy Index			5.80		6.64	13.34	9.22	6.23	6.23	-0.78	
Value Added			0.42		-0.04	-5.62	-3.97	-2.63	-2.63	1.14	

Asset Allocation & Performance - June 30, 2026

Cresset Total Fund

	Allocation		Performance (%) Net of Fees							
	Market Value $	%	S/I	3 Years	1 Year	FYTD	6 Months	YTD	Month	Inception Date
MCHD Total Fund Composite	337,947,088		11.29	10.08	10.73	6.65	4.88	4.88	0.09	10/1/2022
Total Fund	164,785,798	100.00	6.60	10.68	10.29	6.39	4.53	4.53	0.05	10/1/2017
MCHD Total Fund Policy			7.97	11.10	12.63	7.95	5.98	5.98	-0.53	
Value Added			-1.37	-0.41	-2.33	-1.57	-1.45	-1.45	0.58	
U.S. Equity	41,398,112	25.12	13.45	19.26	20.83	12.82	10.32	10.32	-0.04	10/1/2017
Wilshire 5000 Total Market Index			14.71	20.40	23.01	13.64	11.05	11.05	-0.36	
Value Added			-1.26	-1.14	-2.18	-0.82	-0.73	-0.73	0.32	
Non - U.S. Equity	8,569,220	5.20	6.14	16.73	26.37	18.93	13.49	13.49	-0.49	10/1/2017
MSCI AC World ex USA IMI (Net)			8.20	18.50	26.56	18.43	13.05	13.05	-1.03	
Value Added			-2.06	-1.76	-0.19	0.50	0.44	0.44	0.54	
Private Equity	6,817,378	4.14	11.88	6.59	5.00	2.91	2.10	2.10	0.76	11/20/2017
Private Equity Policy Index			13.23	6.41	7.03	4.39	3.16	3.16	-0.61	
Value Added			-1.35	0.17	-2.03	-1.48	-1.05	-1.05	1.37	
Private Credit	5,210,088	3.16	7.84	9.89	5.41	4.06	1.72	1.72	0.77	11/1/2017
Private Credit Policy Index			8.44	8.11	6.51	4.70	1.19	1.19	-4.06	
Value Added			-0.60	1.78	-1.10	-0.64	0.54	0.54	4.83	
Directional Marketable Alternatives	6,462,785	3.92	7.74	8.60	2.54	0.92	1.85	1.85	-0.17	11/1/2017
Directional Marketable Alts Policy Index			8.13	13.97	18.94	11.89	8.97	8.97	1.14	
Value Added			-0.39	-5.37	-16.39	-10.97	-7.12	-7.12	-1.31	
Fixed Income	54,142,049	32.86	0.93	4.43	3.67	1.69	0.67	0.67	0.27	10/1/2017
Blmbg. U.S. Aggregate Index			1.70	4.16	3.79	1.73	0.62	0.62	0.24	
Value Added			-0.77	0.27	-0.12	-0.03	0.05	0.05	0.03	
Cash	10,797,362	6.55	3.88	4.35	3.78	2.65	1.66	1.66	0.28	10/1/2017
FTSE 3 Month T-Bill			2.67	4.86	4.05	2.92	1.87	1.87	0.31	
Value Added			1.21	-0.50	-0.27	-0.27	-0.21	-0.21	-0.03	

 |

Blackstone Strategic Equity Hedge did not provide May or June statements to Cresset. As such, Directional Marketable Alternatives performance reflects BlackRock's April performance, in combination with June performance for other managers in the composite.

Asset Allocation & Performance - June 30, 2026

Cresset Total Fund

	Allocation		Performance (%) Net of Fees							
	Market Value $	%	S/I	3 Years	1 Year	FYTD	6 Months	YTD	Month	Inception Date
Public Real Assets	7,886,307	4.79	12.41		15.13	11.31	8.25	8.25	-2.01	3/21/2024
Public Real Assets Policy Index			14.63		18.47	13.76	11.34	11.34	-2.72	
Value Added			-2.22		-3.33	-2.45	-3.09	-3.09	0.71	
Diversifying Marketable Alternatives	23,502,497	14.26	7.88		8.99	6.11	3.28	3.28	0.30	3/21/2024
Diversifying Marketable Alts Policy Index			6.59		13.34	9.22	6.23	6.23	-0.78	
Value Added			1.29		-4.34	-3.12	-2.95	-2.95	1.07	

Wilshire

Graystone Total Fund

	Allocation		Performance (%) Net of Fees							
	Market Value $	%	S/I	3 Years	1 Year	FYTD	6 Months	YTD	Month	Inception Date
MCHD Total Fund Composite	337,947,088		11.29	10.08	10.73	6.65	4.88	4.88	0.09	10/1/2022
Total Fund - Graystone	173,161,290	100.00	6.16	9.29	10.68	6.74	5.10	5.10	0.13	10/1/2021
MCHD Total Fund Policy			6.56	11.10	12.63	7.95	5.98	5.98	-0.53	
Value Added			-0.40	-1.81	-1.94	-1.22	-0.88	-0.88	0.66	
U.S. Equity	47,471,449	27.41	12.23	19.01	22.13	13.28	11.44	11.44	1.10	10/1/2021
Wilshire 5000 Total Market Index			13.19	20.40	23.01	13.64	11.05	11.05	-0.36	
Value Added			-0.96	-1.38	-0.89	-0.36	0.40	0.40	1.46	
Non - U.S. Equity	9,562,024	5.52	7.16	14.95	14.44	10.47	5.61	5.61	-0.33	10/1/2021
MSCI AC World ex USA IMI (Net)			9.50	18.50	26.56	18.43	13.05	13.05	-1.03	
Value Added			-2.34	-3.54	-12.12	-7.96	-7.45	-7.45	0.70	
Private Equity	7,301,664	4.22	0.62	-1.30	5.68	3.78	1.95	1.95	-1.37	9/30/2021
Private Equity Policy Index			9.14	6.41	7.03	4.39	3.16	3.16	-0.61	
Value Added			-8.52	-7.72	-1.35	-0.61	-1.21	-1.21	-0.77	
Private Credit	3,990,701	2.30	8.72	9.37	6.28	4.52	2.04	2.04	0.49	10/1/2021
Private Credit Policy Index			8.20	8.11	6.51	4.70	1.19	1.19	-4.06	
Value Added			0.51	1.26	-0.24	-0.18	0.85	0.85	4.55	
Directional Marketable Alternatives	7,289,120	4.21	10.62		11.52	8.26	6.77	6.77	-0.40	7/1/2024
Directional Marketable Alternatives Policy Index			15.18		18.94	11.89	8.97	8.97	1.14	
Value Added			-4.56		-7.41	-3.63	-2.20	-2.20	-1.54	
Fixed Income	58,108,667	33.56	0.50	4.32	3.67	1.52	0.34	0.34	0.22	10/1/2021
Blmbg. U.S. Aggregate Index			0.08	4.16	3.79	1.73	0.62	0.62	0.24	
Value Added			0.43	0.16	-0.12	-0.20	-0.28	-0.28	-0.02	
Cash	7,119,921	4.11	3.68	4.67	3.99	2.88	1.87	1.87	0.30	9/1/2021
FTSE 3 Month T-Bill			3.81	4.86	4.05	2.92	1.87	1.87	0.31	
Value Added			-0.13	-0.19	-0.07	-0.03	0.00	0.00	-0.01	

Asset Allocation & Performance - June 30, 2026

Graystone Total Fund

	Allocation		Performance (%) Net of Fees							
	Market Value $	%	S/I	3 Years	1 Year	FYTD	6 Months	YTD	Month	Inception Date
Public Real Assets	9,716,059	5.61	8.58		12.28	9.39	9.71	9.71	-3.16	4/1/2024
Public Real Assets Policy Index			13.52		18.47	13.76	11.34	11.34	-2.72	
Value Added			-4.94		-6.19	-4.38	-1.63	-1.63	-0.44	
Private Real Assets	4,086,368	2.36	17.88	-4.57	-2.26	-1.87	0.43	0.43	0.00	10/1/2021
Private Real Assets Policy Index			5.95	6.57	13.66	8.02	5.80	5.80	-2.06	
Value Added			11.93	-11.14	-15.92	-9.89	-5.37	-5.37	2.06	
Diversifying Marketable Alternatives	18,515,317	10.69	7.48		11.47	8.69	5.68	5.68	0.46	7/1/2024
Diversifying Marketable Alternatives Policy Index			6.64		13.34	9.22	6.23	6.23	-0.78	
Value Added			0.84		-1.87	-0.54	-0.55	-0.55	1.24	

Cash Flow Summary - 1 Quarter Ending June 30, 2026

Marion County Hospital District

	Begin Value	Contributions	Distributions	Fees	Expenses	Capital Apprec./ Deprec.	End Value
MCHD Total Fund Composite	323,772,702	12,697,405	-18,667,699	-89,799		20,234,479	337,947,088
Total Fund - Cresset	157,848,404	7,794,083	-12,319,684			11,462,995	164,785,798
Total Fund - Graystone	165,924,298	4,903,322	-6,348,015	-89,799		8,771,484	173,161,290

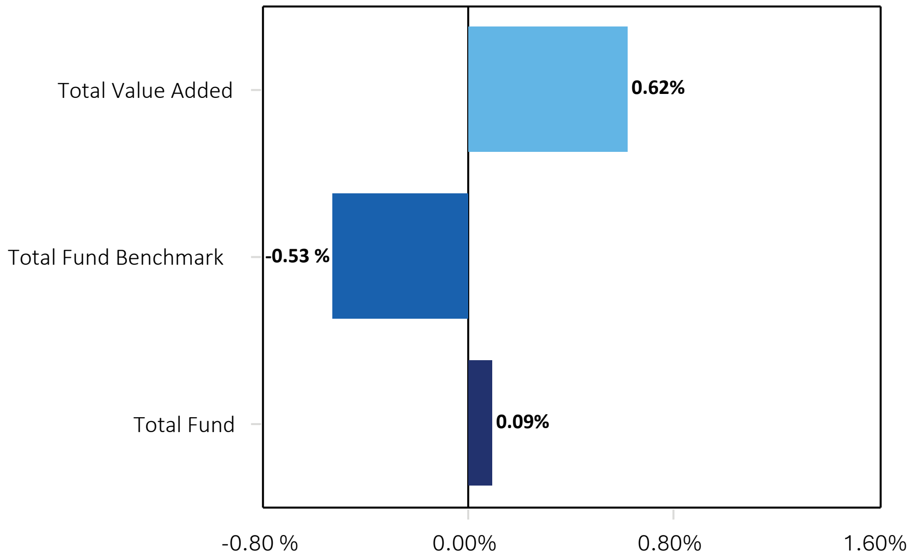
Appendix

Total Fund Attribution - 1 Month Ending June 30, 2026

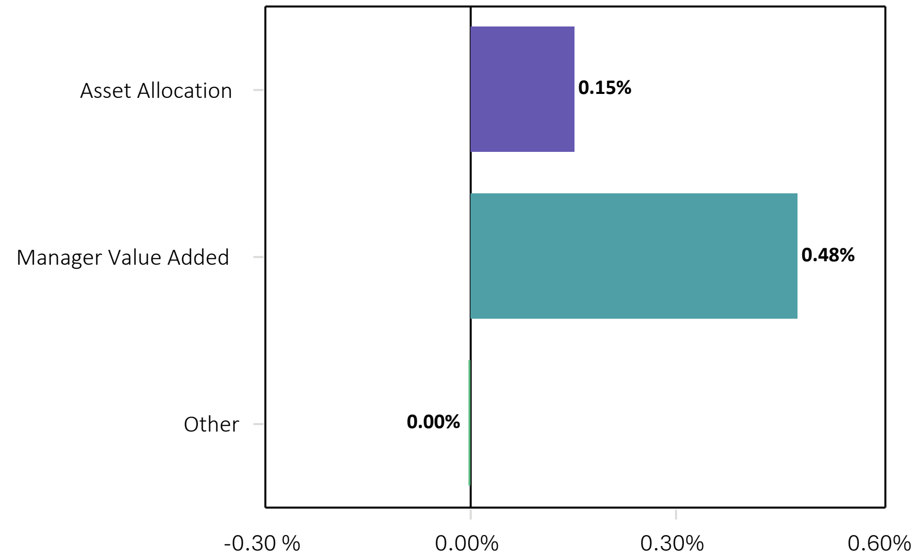
Wilshire

MCHD Total Fund Composite

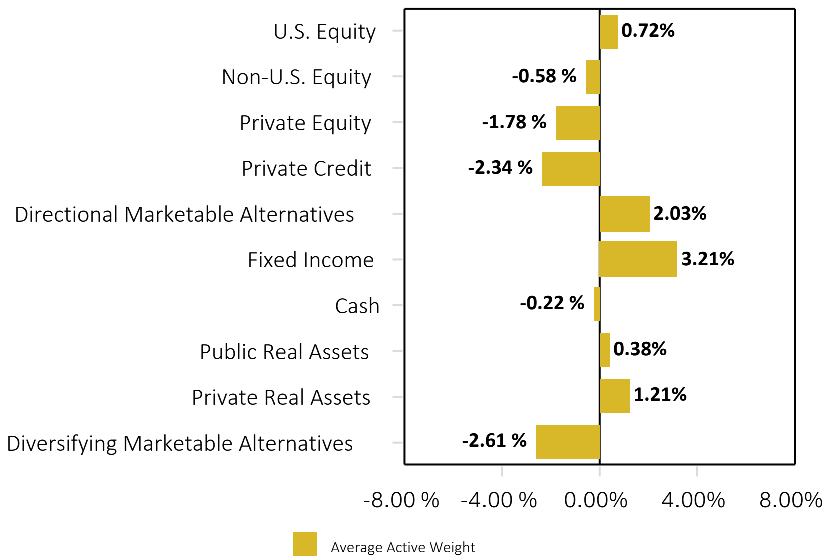
Total Fund Performance



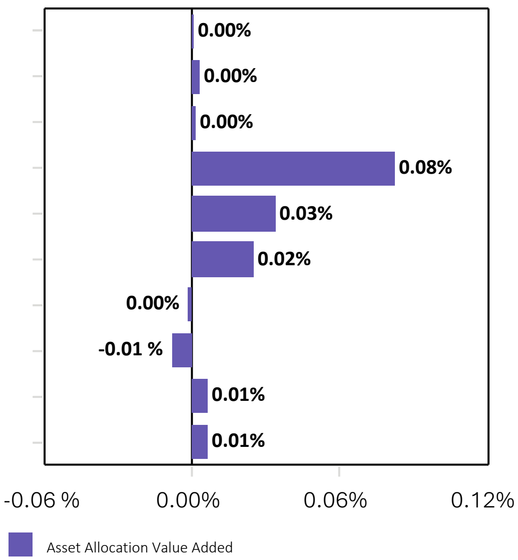
Total Value Added:0.62%



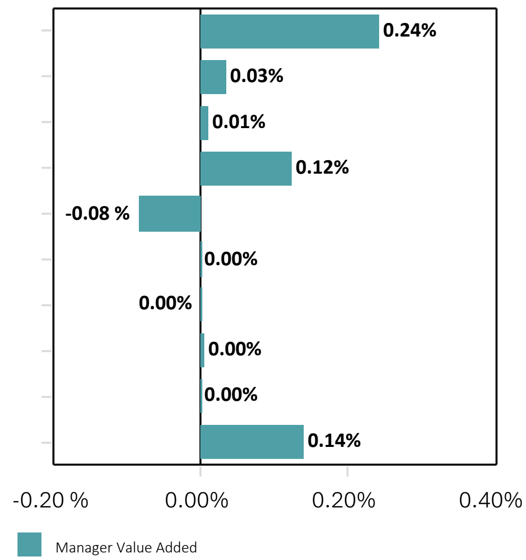
Total Asset Allocation:



Asset Allocation Value Added:0.15%



Total Manager Value Added:0.48%

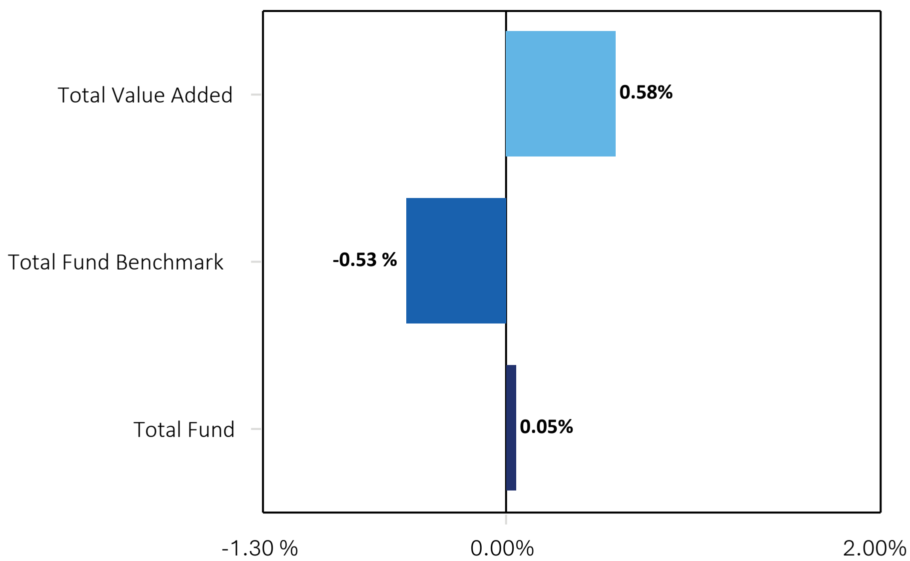


Blackstone Strategic Equity Hedge did not provide May or June statements to Cresset. As such, Directional Marketable Alternatives performance reflects BlackRock's April performance, in combination with June performance for other managers in the composite.

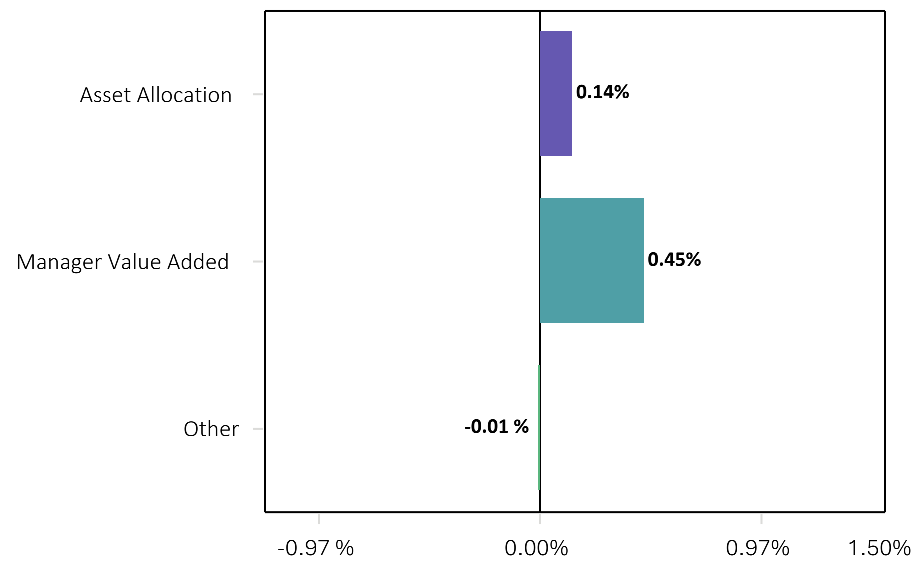
Total Fund Attribution - 1 Month Ending June 30, 2026

Cresset Total Fund Composite

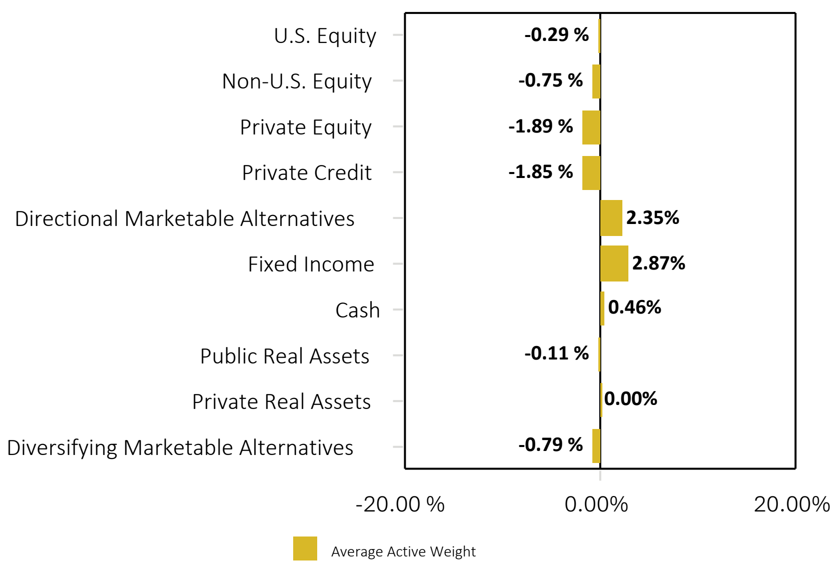
Total Fund Performance



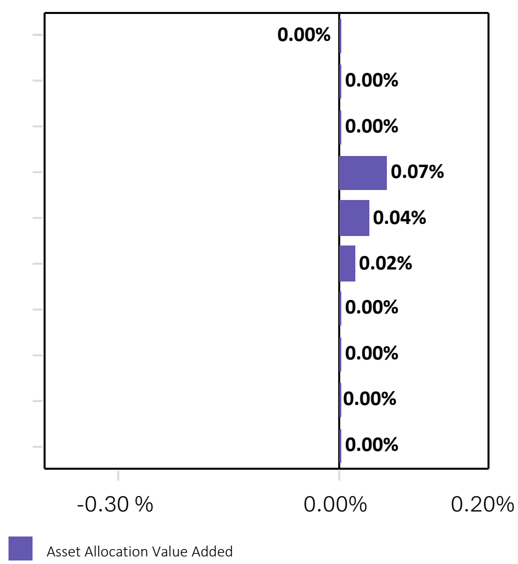
Total Value Added:0.58%



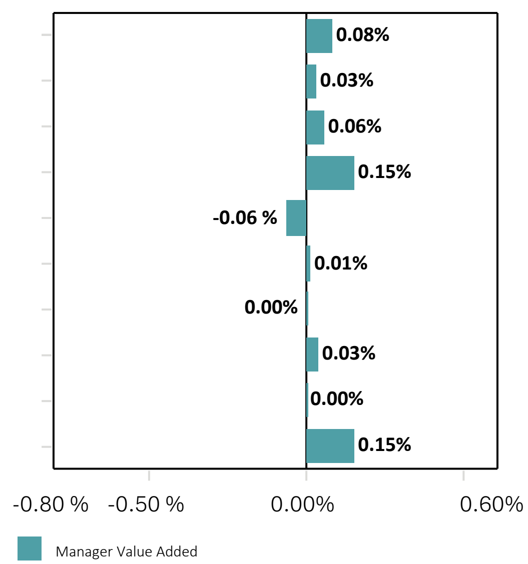
Total Asset Allocation:



Asset Allocation Value Added:0.14%



Total Manager Value Added:0.45%

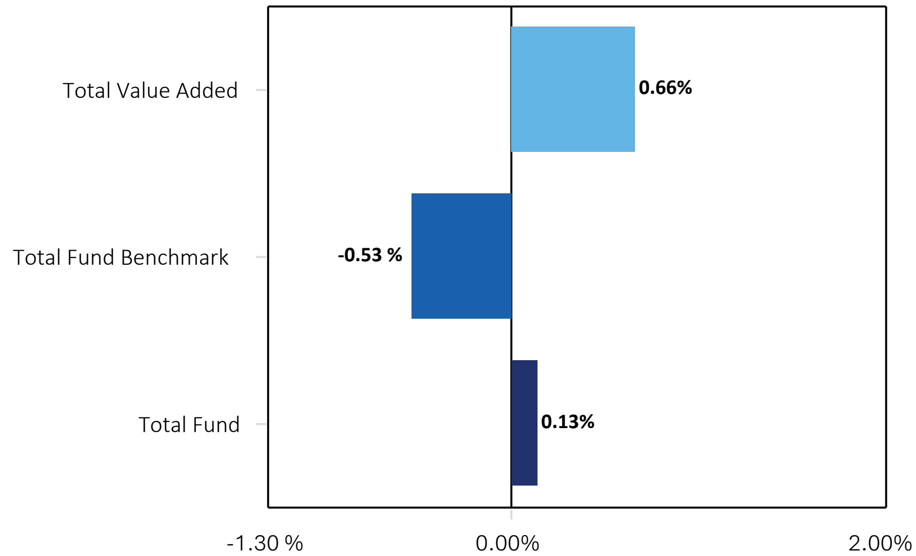


Blackstone Strategic Equity Hedge did not provide May or June statements to Cresset. As such, Directional Marketable Alternatives performance reflects BlackRock's April performance, in combination with June performance for other managers in the composite.

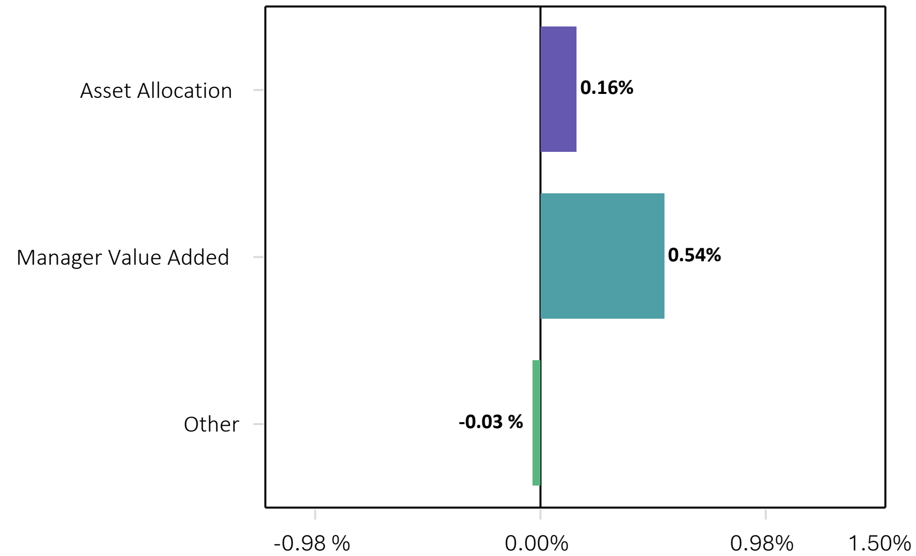
Total Fund Attribution - 1 Month Ending June 30, 2026

Graystone Total Fund Composite

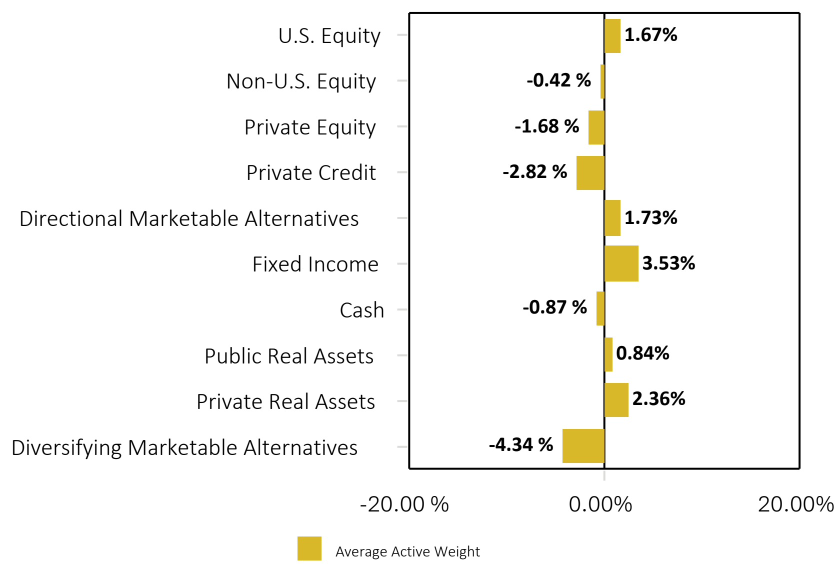
Total Fund Performance



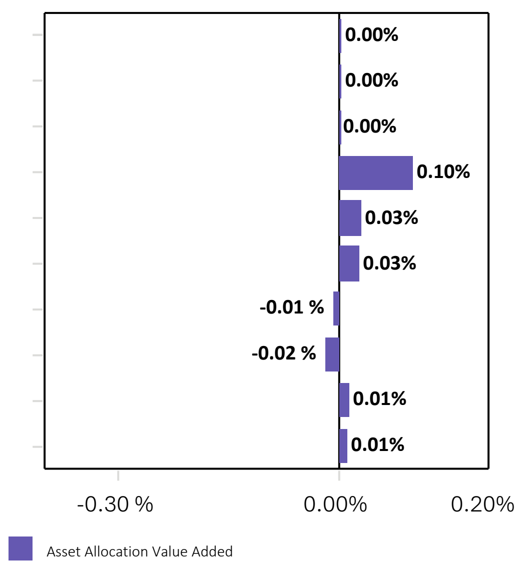
Total Value Added:0.66%



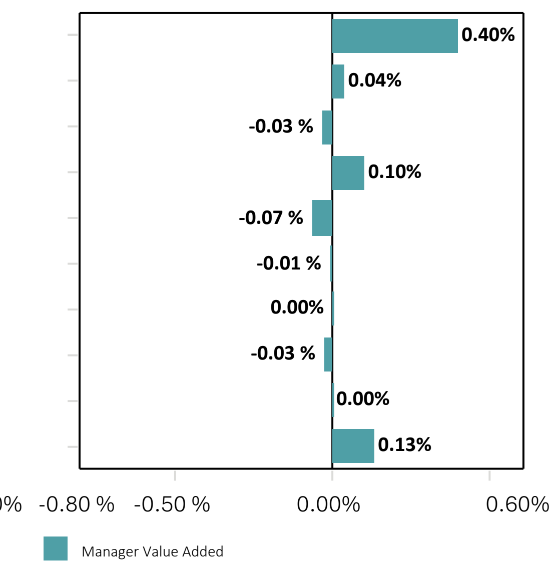
Total Asset Allocation:



Asset Allocation Value Added:0.16%



Total Manager Value Added:0.54%



Cash Flow Summary - One Month Ending June 30, 2026

Marion County Hospital District

	Begin Value	Contributions	Distributions	Fees	Expenses	Capital Apprec./ Deprec.	End Value
MCHD Total Fund Composite	337,570,310	3,725,587	-3,707,710	-67,056		425,957	337,947,088
Total Fund - Cresset	164,629,800	1,808,321	-1,774,660			122,337	164,785,798
Total Fund - Graystone	172,940,510	1,917,266	-1,933,050	-67,056		303,620	173,161,290

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RFP 26-002: Alternative Investment Management Services

The District received four proposals in response to the Alternative Investment Consultant RFP 26-002. Following the evaluation process, three firms were determined to be eligible to move forward. A Board Workshop has been scheduled for August 31, 2026, from 3:00 p.m. to 4:30 p.m., where Trustees will have the opportunity to meet with the finalists and continue the selection process. Staff is also requesting Board approval to authorize Board Chair Teresa Stephens to work with staff on any administrative or procedural matters necessary to keep the RFP process moving forward between meetings, with the final recommendation returning to the full Board for approval.

<u>Board Officer Selection July 2026</u>

As a reminder, the Board's annual officer selection will take place at the July 2026 Board meeting. In accordance with Board policy and past practice, Trustees will have the opportunity to nominate and elect officers for the upcoming year. Officer positions include Chair, Vice Chair, Secretary, and Treasurer. Here are descriptions of each position:

CHAIR

The Chairman of the Board shall preside at all meetings of the Board and shall perform such other duties as may be set forth in the By-Laws and as are incident to the Chairman's office.

VICE-CHAIR

The Vice-Chairman shall serve in the capacity of Chairman during the absence or disability of the Chairman and with equal power.

TREASURER

The Treasurer shall ensure that complete books of account of financial affairs of the Board are kept as required by these By-Laws and that complete and detailed statements of these financial affairs are published and made available in accordance with Section 5 and Section 32, Chapter 2008-273, Laws of Florida, 2008. The office of Treasurer may be held by a person holding the office of Secretary.

SECRETARY

The Secretary shall be responsible for the proper issuance of notices of meetings of the Board as such notices are required by these By-Laws, shall maintain complete and accurate minutes of all proceedings of the Board, as required by Section 5, Chapter 2008, 273, Laws of Florida, 2008, shall attend to all correspondence of the Board and shall perform such other duties, functions and obligations as may be directed by the Board.

Marion County Domestic Violence and Sexual Assault Appropriation Funds

The Lotus Project officially assumed responsibility for domestic violence and sexual assault services in Marion County on July 1, ensuring continuity of these critical services for our community. Prior to the transition, MCHD submitted a legislative appropriations request totaling $1.25 million on behalf of domestic violence and sexual assault services. Staff has since received confirmation that the State of Florida has awarded $525,525 in appropriations funding to support these essential services in Marion County. We are currently awaiting a contract amendment from the State to incorporate these funds into our existing agreement. To avoid any delays in executing the agreement and accessing the funding, staff is requesting Board authorization for the Board Chair, or another designated Trustee, to approve and execute the contract amendment, contingent upon review and approval by legal counsel.

Marion County Hospital District
Vice President of Performance and Quality

Position Summary:

The Vice President of Performance and Quality provides executive leadership for organizational performance management, data analytics, grant administration, appropriations oversight, and quality improvement initiatives. This position oversees the District's Balanced Scorecard, grant management activities, data reporting systems, and the daily operations of the Beacon Point campus. The Vice President ensures compliance with grant and legislative funding requirements, supports strategic decision-making through data-driven analysis, and supervises staff responsible for data coordination, performance measurement, and grant administration.

Duties and Responsibilities:

- Serve as the primary administrator and fiscal manager for all state appropriations, grant awards, and special funding allocations received by the Marion County Hospital District.
- Monitor appropriations and grant-funded budgets to ensure expenditures align with approved work plans, contractual requirements, and legislative intent.
- Develop financial and performance reports required by funding agencies, legislators, auditors, and organizational leadership.
- Coordinate with internal staff, contractors, and funded partners to ensure timely submission of grant deliverables, performance measures, and reimbursement documentation.
- Lead the District's grant management functions, including application support, contract development, compliance monitoring, reporting, and closeout activities.
- Oversee the District's Balanced Scorecard framework, including development of key performance indicators, performance dashboards, organizational benchmarks, and outcome reporting.
- Provide strategic oversight of organizational performance measurement systems to support data-driven decision making and continuous quality improvement.
- Supervise and provide leadership to the Data Coordinator and Grant Manager, ensuring accuracy, consistency, and compliance in all data collection, reporting, and grant administration activities.
- Direct the collection, analysis, validation, and dissemination of organizational performance data across all funded initiatives and strategic priorities.
- Manage the daily operations of the Beacon Point campus, serving as the primary liaison between tenant providers, contractors, vendors, and Marion County Hospital District leadership.
- Coordinate campus operations, facility utilization, maintenance activities, tenant agreements, safety initiatives, and operational procedures to ensure an efficient and collaborative environment.
- Monitor provider performance and compliance with campus agreements, policies, and reporting requirements.
- Support the planning, implementation, and long-term operational sustainability of Beacon Point as a collaborative health and human services campus.
- Develop and implement performance management systems that measure organizational effectiveness, community impact, and return on investment for District-funded initiatives.
- Provide executive-level analysis and recommendations regarding program performance, grant outcomes, appropriations spending, and strategic initiatives.
- Analyze data using statistical methods
- Conduct trend analyses and multi-variant regression analyses to help us determine the strength of correlations between dependent and independent factors relating to our health categories
- Create reports to share findings and recommendations with the internal team and key stakeholders
- Collaborate with leaders and managers to determine and address data and reporting needs for various projects

KNOWLEDGE AND ABILITIES:

- Developing and leading projects with multidisciplinary teams
- Community presentations
- Program monitoring and assessment techniques
- Record-keeping and reporting techniques
- Strong verbal and written communication skills
- Interpersonal skills using tact, patience, and courtesy
- Plan, coordinate, implement and modify a comprehensive wellness and health services program for the district
- Facilitate training of others in proper pre and post evaluation techniques
- Strong meeting and group facilitation skills
- Strong organizational, critical thinking and analytic skills
- Establish and maintain cooperative and effective working relationships
- Compile data, prepare reports and provide a detailed statistical analysis.
- Learn district organization, operations, policies, and objectives
- Work independently with honesty and professional integrity
- Plan and organize work
- Regular attendance
- Travel to and from the office and project locations as needed.

EDUCATION AND EXPERIENCE

- Bachelor's degree in Public Administration, Business Administration, Healthcare Administration, Statistics, Data Analytics, Information Technology, Finance, Human Services, or a related field preferred; Master's degree preferred
- Candidate must possess a minimum of five (5) years of progressively responsible leadership experience in performance management, grant administration, compliance, data analytics, healthcare administration, or a related field, with demonstrated experience managing complex projects, funding sources, and stakeholder relationships.
- Strong analytical and statistical analysis capabilities, including multivariate regression analyses and evaluating strength of correlations between dependent and independent variables desired
- Advanced use of Microsoft Excel and various business intelligence and analytical tools desired
- Understanding of data gathering, inspecting, cleansing, transforming, and modeling/diagramming techniques
- Experience with data integration from multiple sources
- Exceptional written and verbal communication skills
- Experience with writing technical or analytical reports preferred
- With a small team to operate the Hospital District, we strive for an individual that has additional administrative skills to assist the leadership team’s internal operations

Work Environment
This job also operates in a professional office environment and at other project locations in and surrounding Marion County, FL. This role routinely uses standard office equipment such as computers, phones, photocopiers, filing cabinets and fax machines.

Physical Demands
The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job.

While performing the duties of this job, the employee is regularly required to talk and hear. This position is active and requires standing, walking, bending, kneeling, stooping,

crouching, crawling and climbing (e.g., stairs). The employee must occasionally lift or move items over 25 pounds. Specific vision abilities required by this job include close vision, distance vision, color vision, peripheral vision, depth perception and ability to adjust focus.

Position Type/Expected Hours of Work
This is a full-time position, and core days and hours of work are Monday through Friday, 8:00 a.m. to 5 p.m. This position may require some weekend work, and a flexible schedule. This position is at-will, and this job description does not constitute an employment contract.

Travel
Travel is required for this position, and the successful applicant must supply her or his own reliable transportation.

Additional Eligibility Qualifications

1. Valid driver's license.
2. Ability to pass a criminal background check (and potentially a Level 2 screening)

AAP/EEO Statement
MCHD is an equal opportunity employer. It is the policy of MCHD to provide equal employment opportunity (EEO) to all persons regardless of age, color, national origin, citizenship status, physical or mental disability, race, religion, creed, gender, sex, sexual orientation, gender identity and/or expression, genetic information, marital status, status with regard to public assistance, veteran status, or any other characteristic protected by federal, state or local law. In addition, MCHD will provide reasonable accommodations for qualified individuals with disabilities.

Other Duties
Please note this job description is not designed to cover or contain a comprehensive listing of activities, duties or responsibilities that are required of the employee for this job. Duties, responsibilities and activities may change at any time with or without notice.

Strategic Planning Session – August 18, 2026

The annual Strategic Planning Session will be on **Tuesday, August 18, 2026, from 11 am. to 2:00 p.m.** at the Marion County Hospital District. The session will provide an opportunity for Trustees to review the proposed FY 2026–2027 budget, discuss strategic priorities for the upcoming fiscal year, and provide input on key initiatives, funding priorities, and organizational goals. This will be published on our website and in the newspaper.

Beacon Point CDBG Funds for Roofs

Staff has identified approximately $150,000 in potential Community Development Block Grant (CDBG) funding to support roof replacement projects at Beacon Point. Staff is currently obtaining estimates to assess the total cost of roofing repairs and replacements needed throughout the campus. If awarded, these funds would help offset a portion of the District's capital improvement costs while preserving District reserves for future facility needs. Staff is requesting Board approval to submit an application for this funding opportunity.

Fitness and Nutrition in Schools

FANS	Measure	Goal	August-December	January-May	YTD	COMMENTS
Public	Increase the number of students exposed to health education presentations utilizing Too Good for Drugs curriculum in elementary schools.	839 students (80% increase)	41%	42%	84%	
	Increase the number of students exposed to vaping and health education presentations in middle schools	1333 students (80% increase)	24%	59%	83%	1383 students
	Utilize pre and post surveys in the Too Good for Drugs program to demonstrate knowledge gained and behavioral change (to include a 3-month follow-up).	60% increase in knowledge gained	98%	98%	98%	
	Provide targeted education to high school students with first time level 3 drug infractions through the Supportive Enforcement Program.	80% of all students in the MCPS Supportive Enforcement Program	97%	81%	88%	.
	Utilize data provided by the MPCS Discipline Department and Support Enforcement Liaisons to demonstrate behavior change of students successfully completing the Supportive Enforcement Program.	80% of students will demonstrate behavior change evidenced by improvement in behavior and no additional disciplinary infractions 3 months after program completion.	77%	88%	85%	This is calculated with numbers provided by MCPS. For the second semester, 101 students successfully completed the program; 12 had a subsequent disciplinary infraction. This number can still go up as there are several students still in the process of completing the program. S1: 35 completed; 8 new infractions 27/35=77%. S2: 89/101 = 88%
	Ensure that all elementary FANS schools maintain an average of 60% MVPA in PE Sessions.	60% average MVPA	54.6%	62.6%	63%	

Fitness and Nutrition in Schools

FANS	Measure	Goal	August-December	January-May	YTD	COMMENTS
	Utilize PACER data to determine if cardiovascular endurance is within designated health fitness zone	10% increase on post tests from pre-tests	53.8%	68%	13.70%	
	Ensure that all secondary FANS schools maintain an average of 60% MVPA in PE Sessions.	60% average MVPA	54.9%	58.80%	58.80%	
	Distribute a parent survey to assess changes in home behaviors influenced by FANS programming.	40% of responding parents report noticing a positive change in their child's health behavior.	90%	64.00%	67.00%	
	Increase the produce yield with hydroponic systems at secondary schools	7500lbs of produce harvested	3059	7040	10099	
	increase utilization of harvested produce in secondary school cafeterias	50%	62%	62%	62%	
	Increase utilization of learning landscapes by Ambassadors for elementary student education (curriculum guides, etc.)	70% of Ambassadors will provide monthly utilization feedback	88%	80%	84%	
Private	Increase the number of FANS Club students at private schools BY 10%	173 students	111	36	147	
	Increase utilization of learning landscapes by Ambassadors for student education	70% of Ambassadors will provide monthly utilization feedback	95%	96%	95%	

Community HOME Project

Measure	Goal	Q1	Q2	Q3	YTD	Comments
Provide case management to address the collective needs of the family (assessments and service plans) (New Families Served)	140 new families	17	45	45	111	
Total New Participants	R	28	68	86	193	Report only
Total Families Served	R	217	250	292	311	Report only
Total Participants	R	412	454	531	577	Report only
Enhance self-sufficiency of individuals receiving case management services(Successful Closure)	75% of cases will close successfully	73%	75%	64%	69%	
Conduct Life Skills Classes and utilize pre and post surveys to demonstrate knowledge gained	90% of particpants will report knowledge gained	100%	-	89%	96%	
Provide educational classes on fitness and nutrition (i.e., Strong People Living Well classes, cooking demonstrations, nutrition classes, step challenges)	150 particpants	53	47	118	187	
Utilize pre and post surveys at educational classes (knowledge gaines)	85% of participants show knowledge gained and lifestyle behavioral changes are demonstrated	100%	82%	99%	98%	
Assist families with food insecurity through the CHP produce program (vegetables harvested from the insite gardens and partnership with the local farmers) and grocery ordering	175 families	45	70	60	159	
Provide assistance with educational attainment pertaining to GEDs and trade certs. to enhance employability	50% of individuals referred will obtain their certification	0%	100%	50%	13%	
Provide after-school tutoring for youth in the community	25 children	25	23	18	36	

Community HOME Project

Measure	Goal	Q1	Q2	Q3	YTD	Comments
Successfully completed tutoring	R	-	-	21	21	Report only
Provide mentoring programs for youth in the community	25 children	24	29	26	62	
Partner with Career Source and employers to improve income stabilization via employment assistance (including soft skills education-resume writing, communication, interviewing)	provide employment assistance to 85 individuals/year	24	13	25	84	
Enhance successful employment outcomes. 80% of individuals requesting assistance successfully gain employment	80% of individuals requesting assistance successfully gain employment	100%	100%	100%	100%	
Conduct hiring events to expand employment opportunities in the community (EVENTS)	2 EVENTS	1	-	1	2	
Conduct hiring events to expand employment opportunities in the community (INDIVIDUAL ATTENDEES)	250	133	0	254	387	
Conduct hiring events to expand employment opportunities in the community (INDIVDUALS GAINED EMPLOYEEMENT)	20	5	0	60	66	
Provide diabetes education classes (DEEP)	30 graduates	-	14	-	14	Next class is scheduled to start in August.
Conduct pre and post clinical biometric screenings at educational classes	80% positive change in clinical screenings	-	100%	-	100%	
Partner with dental providers to provide access to onsite dental care (FreeDOM clinic) and medical providers (Estella Byrd Whitman) for referrals.	250 individuals	22	42	143	211	FreeDOM dental clinics are scheduled for September

Active Marion Project

Measure	Goal	Q1	Q2	Q3	YTD	Comments
Increase the number of new workplaces to engage in AMP	18 new worksites	4	2	9	16	
Conduct monthly workplace wellness education	9 classes/month (108 total)	21	20	40	88	
Utilize pre and post surveys at workplace wellness trainings to show knowledge gaines and lifestyle changes	85%	85%	89%	93%	91%	
Increase participation at workplace wellness sessions	1600 participants	355	380	786	1730	
Increase the number of participants in workplace wellness step challenges	2200	1288	164	273	2296	
Increase the number of worksites that continue to use the app after initial step challenge	60% of participating worksites	88%	100%	100%	62%	
Increase number of users	1200 new users	423	225	237	1032	
Conduct Chronic Disease Education classes - Eat Healthy, Be Active and Diabetes Education and Empowerment (DEEP)	60 graduates	7	15	27	49	Next class is scheduled to start in May.
Attend community events to provide health and wellness education.	16 community events	4	4	8	18	
Conduct pre and post clinical biometirc screenings at educational classes (Advent).	80% participants see an improvement in biometric screening results	100%	0%	100%	100%	

MARION COUNTY HOSPITAL DISTRICT
OCALA, FLORIDA

INTERIM FINANCIAL REPORT
June 30, 2026

Marion County Hospital District
Ocala, Florida

Management is responsible for the accompanying financial statements and required supplemental information of the governmental activities and the major fund of the Marion County Hospital District (the District) as of June 30, 2026, May 31, 2026, and September 30, 2025, and for the periods ended June 30, 2026 in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements and supplementary information nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. We do not express an opinion, a conclusion, nor provide any assurance on these financial statements.

Management has elected to omit substantially all the disclosures, and schedules of proportionate share of net pension liability and contributions which are required supplementary information, required by accounting principles generally accepted in the United States of America. If the omitted disclosures and supplemental information were included in the financial statements, they might influence the user's conclusions about the District's financial position and results of operations. Accordingly, the financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to the District.

Crippen & Co., LLP

Ocala, Florida
July 23, 2026

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MARION COUNTY HOSPITAL DISTRICT
STATEMENTS OF NET POSITION - GOVERNMENTAL ACTIVITIES
June 30, 2026

	June 30, 2026	May 31, 2026	September 30, 2025
Assets:			
Cash and Cash Equivalents	$ 1,581,466	$ 2,187,252	$ 552,995
Investments			
Graystone	173,069,840	172,817,950	112,697,209
Truist	-	-	108,487,637
Cresset	164,733,683	164,587,658	106,236,770
Accrued Interest on Investments	120,741	164,701	182,859
Investment in Cooperative	290,707	290,707	290,707
Assets Limited as to Use			
Board Designated Cash	51,441	68,980	85,636
Cash, Cash Equivalents, and Prepayments DCF/Appropriations	311,912	311,910	125,001
Cash, Cash Equivalents, and Prepayments Opioid	631,573	631,568	3,338,960
Restricted Investments and Beneficial Interest in Gift Annuities	310,480	310,480	310,480
Prepaid Expenses and Other Current Assets	556,749	557,337	378,298
Capital Assets - Non-Depreciable	437,625	437,625	437,625
Capital Assets - Depreciated/Amortized (Net)	2,914,645	2,922,960	2,977,223
ROU Asset - Vehicle	9,202	10,091	17,010
Total Assets	345,020,064	345,299,219	336,118,410
Deferred Outflow of Resources:			
Deferred Outflow - Pension	553,389	553,389	553,389
Total Deferred Outflow of Resources	553,389	553,389	553,389

MARION COUNTY HOSPITAL DISTRICT
STATEMENTS OF NET POSITION - GOVERNMENTAL ACTIVITIES
June 30, 2026

	June 30, 2026	May 31, 2026	September 30, 2025
Liabilities:			
Accounts Payable, Net of Grants	$ 300,885	$ 367,331	$ 855,216
Accrued Payables	301,440	248,589	341,259
Unearned DCF Appropriation Funds	311,912	311,910	70,231
Unearned Opioid Funds	631,573	631,568	2,794,294
ROU Liability - Vehicle	7,482	8,199	13,741
Self-Insured Liabilities	11,592	29,072	15,314
Net Pension Liability	1,201,944	1,201,944	1,201,944
Unearned Lease Revenue	30,341,127	30,432,241	31,161,153
Total Liabilities	33,107,955	33,230,854	36,453,152
Deferred Inflow of Resources			
Deferred Inflow - Pension	227,849	227,849	227,849
Total Deferred Inflow of Resources	227,849	227,849	227,849
Net Position:			
Net Investment in Capital Assets	3,353,990	3,362,477	3,418,117
Restricted:			
For Donor Purposes - Capital, Scholarships, and Community Outreach Program	310,480	310,480	310,480
Unrestricted	308,573,179	308,720,948	296,262,201
Total Net Position	312,237,649	312,393,905	299,990,798

MARION COUNTY HOSPITAL DISTRICT
STATEMENTS OF ACTIVITIES - GOVERNMENTAL ACTIVITIES
Period Ended June 30, 2026

	Month Ended			Year to Date		
Functions/Programs	**Expenses**	**Lease and Other Revenue**	**Total**	**Expenses**	**Lease and Other Revenue**	**Total**
Governmental activities:						
General and Administrative	$ 84,571	$ 91,114	$ 6,543	$ 756,459	$ 820,026	$ 63,567
Health Improvement Initiatives	337,374	-	(337,374)	1,621,848	-	(1,621,848)
Grant Programs	79,587	-	(79,587)	11,007,201	2,558,533	(8,448,668)
Opioid Management	11,801	-	(11,801)	108,773	179,105	70,332
Depreciation and Amortization	12,315	-	(12,315)	111,388	-	(111,388)
Total Governmental Activities	525,648	91,114	(434,534)	13,605,669	3,557,664	(10,048,005)
General Revenues (Expenditures):						
Interest and Dividend Income			943,800			5,983,837
Investment Income (Loss)			(665,522)			16,313,106
Miscellaneous Expenditure			-			(2,087)
Total General Revenues (Expenditures)			278,278			22,294,856
Change in Net Position			(156,256)			12,246,851
Net Position, Beginning			312,393,905			299,990,798
Net Position, End			$ 312,237,649			$ 312,237,649

Read accountant's compilation report.

MARION COUNTY HOSPITAL DISTRICT
BALANCE SHEETS - GOVERNMENTAL FUND
June 30, 2026

	June 30, 2026	May 31, 2026	September 30, 2025
Assets:			
Cash and Cash Equivalents	$ 1,581,466	$ 2,187,252	$ 552,995
Investments			
Graystone	173,069,840	172,817,950	112,697,209
Truist	-	-	108,487,637
Cresset	164,733,683	164,587,658	106,236,770
Accrued Interest on Investments	120,741	164,701	182,859
Investment in Cooperative	290,707	290,707	290,707
Assets Limited as to Use			
Board Designated Cash	51,441	68,980	85,636
Cash, Cash Equivalents, and Prepayments DCF/Appropriations	311,912	311,910	125,001
Cash, Cash Equivalents, and Prepayments Opioid	631,573	631,568	3,338,960
Restricted Investments and Beneficial Interest in Gift Annuities	310,480	310,480	310,480
Prepaid Expenses and Other Current Assets	556,749	557,337	378,298
Total Assets	341,658,592	341,928,543	332,686,552
Liabilities:			
Accounts Payable, Net of Grants	$ 300,885	$ 367,331	$ 855,216
Accrued Payables	301,440	248,589	341,259
Unearned DCF Appropriation Funds	311,912	311,910	70,231
Unearned Opioid Funds	631,573	631,568	2,794,294
Self-Insured Liabilities	11,592	29,072	15,314
Unearned Lease Revenue	30,341,127	30,432,241	31,161,153
Total Liabilities	31,898,529	32,020,711	35,237,467

MARION COUNTY HOSPITAL DISTRICT
BALANCE SHEETS - GOVERNMENTAL FUND
June 30, 2026

	June 30, 2026	May 31, 2026	September 30, 2025
Fund Balance:			
Non-Spendable:			
Prepaid Expenses and Other Current Assets	556,749	557,337	378,298
Restricted:			
For Donor Purposes - Capital, Scholarships, and Community Outreach Program	310,480	310,480	310,480
Unassigned	308,892,834	309,040,015	296,760,307
Total Fund Balance	309,760,063	309,907,832	297,449,085
Total Liabilities and Fund Balance	341,658,592	341,928,543	332,686,552

MARION COUNTY HOSPITAL DISTRICT
RECONCILIATION OF THE BALANCE SHEETS OF GOVERNMENTAL FUND
TO THE STATEMENTS OF NET POSITIONS
June 30, 2026

	June 30, 2026	May 31, 2026	September 30, 2025
Total Fund Balance - Governmental Fund	$ 309,760,063	$ 309,907,832	$ 297,449,085
Amounts Reported for Governmental Activities in the Statement of Net Position are Different Because:			
Capital Assets used in Governmental Activities are not financial resources and, therefore, are not reported in the Fund.	3,361,472	3,370,676	3,431,858
Deferred outflows and inflows of resources related to pensions are applicable to future period and not reported in governmental funds.			
Deferred Outflows of Resources for Pensions	553,389	553,389	553,389
Deferred Inflows of Resources for Pensions	(227,849)	(227,849)	(227,849)
Long-term liabilities are not due and payable in the current year and, accordingly, are not reported as fund liabilities. All liabilities, both current and long-term are reported in the statement of net position. Long-term liabilities consist of:			
Net Pension Liability	(1,201,944)	(1,201,944)	(1,201,944)
Lease Payable	(7,482)	(8,199)	(13,741)
Total Net Position of Governmental Activities	$ 312,237,649	$ 312,393,905	$ 299,990,798

MARION COUNTY HOSPITAL DISTRICT
STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCE - GOVERNMENTAL FUND
Period Ended June 30, 2026

	Month Ended June 30, 2026	Year to Date June 30, 2026
Revenues		
DCF Appropriation Revenue	$ -	$ 91,662
Opioid Revenue	-	2,466,871
Lease Revenue	91,114	820,026
Management Fee Income	-	179,105
Investment (Loss) Income	(665,522)	16,313,106
Interest and Dividend Income	943,800	5,983,837
Total Revenues	369,392	25,854,607
Expenditures		
Operating Expenditures		
Salaries and Benefits	35,225	337,600
Purchased Services and Other	48,457	430,250
Total Operating Expenses	83,682	767,850
Opioid Management Expenses		
Salaries and Benefits	10,167	84,850
Purchased Services and Other	1,634	23,922
Total Opioid Management Expenses	11,801	108,772
FANS Project		
Salaries and Benefits	16,630	150,969
Purchased Services and Other	33,559	221,088
Project Expense	175,357	412,954
Total FANS Project	225,546	785,011
AMP Project		
Salaries and Benefits	22,242	203,633
Purchased Services and Other	26,373	102,135
Total AMP Project	48,615	305,768
Beacon Point Project		
Salaries and Benefits	7,716	69,812
Purchased Services and Other	13,297	142,682
Total Beacon Point Project	21,013	212,494

MARION COUNTY HOSPITAL DISTRICT
STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCE - GOVERNMENTAL FUND
Period Ended June 30, 2026

	Month Ended June 30, 2026	Year to Date June 30, 2026
Community Home Project		
Salaries and Benefits	27,542	257,127
Purchased Services and Other	18,658	93,147
Total Community Home Project	46,200	350,274
Grants Expenses		
Salaries and Benefits	14,769	133,817
Programmatic Outreach	1,045	11,703
Behavioral Health Grants	12,300	2,249,371
Strategic Initiative Grants	51,473	4,657,697
Opioid Grant	-	2,466,871
Match Grants	-	1,487,742
Total Grants Expenses	79,587	11,007,201
Total Expenditures	516,444	13,537,370
Other Financing Sources		
Issuance of Leases	(717)	(6,259)
Net Change in Fund Balance	(147,769)	12,310,978
Fund Balance, Beginning of Period	309,907,832	297,449,085
Fund Balance, End of Period	$ 309,760,063	$ 309,760,063

MARION COUNTY HOSPITAL DISTRICT
RECONCILIATION OF THE STATEMENTS OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUND TO THE STATEMENTS OF ACTIVITIES

	Month Ended June 30, 2026	Year to Date June 30, 2026
Net Change in Fund Balance - Governmental Fund	$ (147,769)	$ 12,310,978
Amounts Reported for Governmental Activities in the Statement of Activities are Different Because:		
Governmental fund reported capital purchases as expenditures. However, in the statement of activities, the cost of those assets is depreciated over their estimated useful lives and reported as depreciation expense.		
ROU Asset	(889)	(7,808)
Expenditures for Capital Assets	4,000	48,810
Depreciation Expense	(12,315)	(111,388)
Net Effect	(9,204)	(70,386)
The issuance of long-term debt provides current financial resources to governmental funds and thus contributes to the change in fund balance. In the statement of net position, however issuing debt increases long-term liabilities and does not affect the statement of activities.		
Debt Issued or Incurred:		
Issuance of Leases	717	6,259
Total Net Position of Governmental Activities	$ (156,256)	$ 12,246,851

REQUIRED SUPPLEMENTAL INFORMATION

MARION COUNTY HOSPITAL DISTRICT

BUDGET TO ACTUAL - TARGET AREAS - JUNE 2026

	Total	Behavioral (Co-occuring)	Dental	Diabetes (Obesity)	Unintentional Injuries	Prevention	Community Outreach	Other	Operations	Year to Date Spent	Remaining
MCHD Programs and Operations:											
MCHD Operations	$ 1,816,380	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,816,380	$ 778,508	$ 1,037,872
Active Marion Project	521,660	-	-	521,660	-	-	-	-	-	305,768	215,892
Fitness and Nutrition in Schools	1,195,750	119,575	-	1,076,175	-		-	-	-	785,011	410,739
Community Home Project	564,550	225,820	-	338,730	-	-	-	-	-	350,274	214,276
	4,098,340	345,395	-	1,936,565	-	-	-	-	1,816,380	2,219,561	1,878,779
Beacon Point Programs and Operations:											
Beacon Point Operations	380,470	380,470	-	-	-	-	-	-	-	212,494	167,976
Beacon Point SMA Residence (Detox and Residential)	750,000	750,000	-	-	-	-	-	-	-	577,731	172,269
Beason Point SMA Grant (Peer Program)	703,000	703,000	-	-	-	-	-	-	-	435,769	267,231
Beacon Point SMA (MAT)	135,000	135,000	-	-	-	-	-	-	-	101,250	33,750
Beacon Point SMA (Beacon Point Access Center)	300,000	300,000	-	-	-	-	-	-	-	229,578	70,422
Beacon Point SMA Behavorial Health (APRN)	482,416	482,416	-	-	-	-	-	-	-	327,247	155,169
Beacon Point HoF Primary Care	49,200	49,200	-	-	-	-	-	-	-	32,361	16,839
Beacon Point LifeStream Grant	757,031	757,031	-	-	-	-	-	-	-	545,435	211,596
	3,557,117	3,557,117	-	-	-	-	-	-	-	2,461,865	1,095,252
Strategic Initiatives Grants:											
Strategic Initiatives Grants Operations	189,000	33,800	33,800	33,800	43,800	43,800	-	-	-	145,520	43,480
Interfaith Emergency Services	140,989	140,989	-	-	-	-	-	-	-	104,682	36,307
Kimberly's Center Trauma Intervention & Advocacy Program	157,225	157,225	-	-	-	-	-	-	-	119,315	37,910
Kimberly's Center Abuse Prevention Program	144,700	144,700	-	-	-	-	-	-	-	123,082	21,618
Marion County Children's Alliance	97,000	97,000	-	-	-	-	-	-	-	74,686	22,314
United Hands, Inc.	678,067	-	678,067	-	-	-	-	-	-	467,455	210,612
United Hands, Inc. - Denture Program	80,495	-	80,495	-	-	-	-	-	-	42,558	37,937
First Responder Program	520,350	520,350	-	-	-	-	-	-	-	342,952	177,398
Transitions Life Center Navigator	70,000	-	-	70,000	-	-	-	-	-	50,936	19,064
SMA Community Counselors (HoM, OAV, Wear Gloves)	396,663	396,663	-	-	-	-	-	-	-	227,061	169,602
SMA (Amnesty)	100,000	100,000	-	-	-	-	-	-	-	38,509	61,491
Estella Byrd Whitman	185,000	-	-	185,000	-	-	-	-	-	138,750	46,250
HoF Adult Dental	217,000	-	217,000	-	-	-	-	-	-	163,093	53,907
Vet Resource Center	300,000	-	-	-	-	300,000	-	-	-	160,334	139,666
Look-up Marion Program	5,000	-	-	-	5,000	-	-	-	-	5,000	-
Unintentional Injury Projects	75,000	-	-	-	75,000	-	-	-	-	7,669	67,331
Well Florida	175,000	175,000	-	-	-	-	-	-	-	119,953	55,047
Florida Department of Health Swim Vouchers	25,000	-	-	-	25,000	-	-	-	-	-	25,000
Trustee Developmental Funds (Requires Trustee Approval)	133,784	-	-	-	-	-	-	133,784	-	-	133,784
	3,690,273	1,765,727	1,009,362	288,800	148,800	343,800	-	133,784	-	2,331,555	1,358,718
Match Grants:											
SMA Campus Grant Match	1,400,000	1,400,000	-	-	-	-	-	-	-	1,300,000	100,000
HoF LIP	187,742	75,097	37,548	75,097	-	-	-	-	-	187,742	-
	1,587,742	1,475,097	37,548	75,097	-	-	-	-	-	1,487,742	100,000
Long-term Pledges and Reimbursed Grants:											
Trustee Developmental Funds (2024-2025 Carryforward)	695,513	-	-	-	-	-	-	695,513	-	-	695,513
Shady Hill Elementary Playground	60,000	-	-	-	-	-	60,000	-	-	60,000	-
Beacon Point Parking Lot	220,000	220,000	-	-	-	-	-	-	-	175,051	44,949
CF Plan B MOU #1	1,424,251	-	-	-	-	-	-	1,424,251	-	-	1,424,251
CF Plan B MOU #2	2,320,000	-	-	-	-	-	-	2,320,000	-	2,320,000	-
	4,719,764	220,000	-	-	-	-	60,000	4,439,764	-	2,555,051	2,164,713
Total	**$ 17,653,236**	**$ 7,363,336**	**$ 1,046,910**	**$ 2,300,462**	**$ 148,800**	**$ 343,800**	**$ 60,000**	**$ 4,573,548**	**$ 1,816,380**	**$ 11,055,774**	**$ 6,597,462**
	100%	**42%**	**6%**	**13%**	**1%**	**2%**	**0%**	**26%**	**10%**		

MARION COUNTY HOSPITAL DISTRICT
BUDGET TO ACTUAL - OPIOID MANAGEMENT - JUNE 2026

	Budget	FY 2024-25	FY 2025-26	Total	Remaining to Receive/(Pay)
Opioid Income					
Marion County Opioid Funds	$ 4,243,869	$ 3,709,750	$ 463,771	$ 4,173,521	$ 70,348
	4,243,869	**3,709,750**	**463,771**	**4,173,521**	**70,348**
Opioid Abatement Service Providers					
Centralized Receiving System - SMA Healthcare	2,300,000	544,666	1,755,334	2,300,000	-
CORE & Peer Programs	750,000	-	431,680	431,680	318,320
Transitional Housing	980,676	500,000	150,857	650,857	329,819
	4,030,676	**1,044,666**	**2,337,871**	**3,382,537**	**648,139**
Opioid Management Expenses					
Salaries, Taxes, FRS and Health Ins.	161,972	77,122	84,850	161,972	-
Accounting Fees	28,500	18,927	9,503	28,430	70
Insurance/Legal Fees/Other Purch Serv.	5,200	917	4,098	5,015	185
Consulting Fees	17,521	7,200	10,321	17,521	-
	213,193	**104,166**	**108,772**	**212,938**	**255**
Surplus/(Deficit)	**$ -**	**$ 2,560,918**	**$ (1,982,872)**	**$ 578,046**	**$ (578,046)**

Read accountant's compilation report.